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International College is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools to Award Associate, Bachelor's, and Master's Degrees.
GENERAL INFORMATION

HISTORY OF THE COLLEGE
International College is a four-year degree granting college founded in January 1990. Policies concerning the College are formulated by the Board of Trustees.

The College offers Associate of Science, Bachelor of Science, and master-level degree programs in career-related disciplines. In addition to granting degrees, the College offers Continuing Education Programs which include instruction in English as a second or foreign language and lifelong learning classes for senior citizens. Specifically designed programs and special courses are also available to businesses and professional firms seeking instruction or personalized seminars.

The College is a non-profit, tax exempt institution, whose purpose is to provide post secondary education opportunities to students from the general Southwest Florida community. The main campus of the College is located at 2655 Northbrooke Drive, Naples, Florida 34119 (telephone 239-513-1122).

An additional campus center was opened for classroom instruction in nearby Ft. Myers in 1992. This center, located at 8695 College Parkway, Ft. Myers, Florida 33919 (telephone 239-482-0019), is easily accessible from I-75, the main highway artery between Naples and Ft. Myers. It has instant fax contact with the Naples Main Campus, and in addition to its own library resource center, there is accessibility to the reference materials available from the College's main library holdings on the Naples campus. The College also establishes learning sites as the need arises. Currently, the College operates learning sites in Sarasota, at the University Centers of Edison Community College in Lee and Charlotte counties, and at Pasco-Hernando Community College in Pasco County.

ACCREDITATION, LICENSURE, AND RECOGNITIONS

ACCREDITATIONS
International College is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools (1866 Southern Lane, Decatur, Georgia 30033-4097; Telephone number 404-679-4501) to award Associate, Bachelor's, and Master's degrees.

The Business Administration, Accounting, Public Administration, and Management programs are accredited by the International Assembly for Collegiate Business Education (P.O. Box 25217, Overland Park, Kansas, 66225; telephone 913-631-3009).

LICENSURE
International College is licensed in accordance with Chapter 246 of the Florida Statutes.

RECOGNITIONS
The College is recognized by various Federal and State agencies that require official documentation for the recognition of student academic achievement. The College or the College's accreditation is recognized officially by the following agencies:

- Bureau of Immigration and Naturalization Services
- Florida Board of Accountancy
- Florida Bureau for Teacher Certification
- Florida Department of Administration
- Florida State Approving Agency for Veterans Affairs

PHILOSOPHY AND OBJECTIVES OF INTERNATIONAL COLLEGE
International College is a private, non-profit, coeducational institution dedicated to the development of students as fully self-actualized persons and to providing education for students of all faiths, ages and life circumstances. International College seeks to foster in its students measurable objective educational outcomes as a result of meeting its mission.
These educational outcomes are:

* Critical Thinking
* Initiative
* Leadership Ability
* Effective Communication
* Research Ability

International College provides a learning environment that promotes an appreciation for:

* Adaptability to Change
* Social Responsibility
* A Global Perspective
* Excellence
* Lifelong Learning

International College bases its educational programs on the following philosophy:

That International College, as an open, creative and community-conscious educational institution, must fulfill its mission in the climate of a changing world. That each student, as a unique person, deserves a program of studies and varied experiences for personal growth without regard to race, color, gender, sexual orientation, religion, creed, national origin, political opinions or affiliations, disabled veteran status, disability, or age as provided by law and in accordance with the College's respect for personal dignity.

That International College can best serve its students and the community by providing professional programs associated with business, computer technology, and other related disciplines that afford life and career enrichment.

MISSION

The Mission of International College is to offer Associate, Baccalaureate and Graduate degrees as well as other programs which enhance the ability of students to achieve life or career objectives.

Mission Principles

- To achieve its Mission, International College supports the following principles:
- International College is a teaching institution which emphasizes the practical application and advancement of knowledge in career programs.
- International College encourages scholarly activity among its faculty.
- International College primarily focuses on the needs of adult learners.
- International College provides contemporary and experiential delivery systems, including distance learning.
- International College is an educational resource for the Southwest region of Florida by providing programs and services to the community.
- International College encourages cultural diversity.
INFORMATION RESOURCE CENTER
The mission of the Information Resource Center is to support the College in providing the best educational programs possible, to provide assistance to faculty and students in accessing information both at the College and at other remote sites, to provide opportunities for the student to learn from many different formats of information, and to provide life skills in access to information and resources.

The Information Resource Centers at the Naples and Ft. Myers campuses are part of the college wide network which provides access to the various databases, ebooks, CD-ROM, and online resources. The online catalog provides access to the print and audio-visual collections for the networked libraries. Document delivery is provided daily by print, fax, or e-mail. Inter-library loan services are available by request for books or full text articles. The IRC subscribes to various online databases to assist students in their area of study. Graduate level resources are centered around the individual student's research requirements and include anytime/anywhere databases.

As a result of the emphasis on electronic delivery of information, high priority is placed by the IRC on student training in the new technologies. All students receive training and orientation through classes, hand-outs, minicomputer sessions or personal training from the professional librarian or library staff.

FINANCIAL ASSISTANCE PROGRAMS
The Institution is in compliance with all requirements for eligibility to award Student Financial Aid under Title IV, Federal Higher Education Act (Financial Assistance). Currently, graduate students may be eligible for Federal Stafford Student Loans.

If the student is eligible, an appropriate award package will be developed. Prior to the actual disbursement of any financial aid, a student may have to complete a verification process which will document certain information provided. Information on the types of documentation required will normally be provided during the student's financial aid interview.

Students are cautioned that all awards are made based on the availability of program funds to the College and accuracy of the information provided to determine financial aid eligibility. Reductions in funding programs, over which the College has no control, or changes in eligibility status due to the verification process, may amend initial awards. Students must maintain good standing and satisfactory progress toward completion of their respective program. (See “Standards of Academic Progress” listed herein).

No students may receive financial aid if they owe a refund on any grant, are in default on any loan, or have borrowed in excess of established loan limits under Title IV financial aid programs at any institution or are enrolled in either an elementary or secondary school.

FEDERAL STAFFORD STUDENT LOAN PROGRAM
The Federal Stafford Student Loan Program, available to eligible students, is a low-interest loan made by a lender such as a bank, credit union, or savings and loan association to help pay for the cost of education. Maximum loan limits, set by Federal law, are applied based upon the student's yearly progress at the college. Repayment of the Stafford Loan generally begins six months after the students have graduated, left school, or dropped below a half-time class schedule.

There are two types of Stafford Loans:
1. Subsidized - Federal government pays the interest to the lender while the student is in school.
2. Unsubsidized - Interest accrues from the date of origination and is the responsibility of the borrower.

Eligible students who are enrolled at least on a half-time basis may borrow funds under this program.
THE INTERNATIONAL COLLEGE SCHOLARSHIP PROGRAM

International College offers private and institutional scholarships to assist and reward students financially. The goal of the International College scholarship program is to supplement the resources of students to the extent possible to enable them to begin or to continue college studies. **All International College students at the current Graduate Bulletin tuition rate may apply for a scholarship.** Donors may specify additional stipulations regarding eligibility.

For additional information on scholarships, students should contact the Financial Aid Offices for application information. The Dean of Students serves as the Chair of the International College Scholarship Committee; students may also contact the Dean of Students for personal advice concerning the scholarship process.

PRIVATE GRADUATE SCHOLARSHIPS

Scholarships are provided to International College students according to guidelines established in most cases by the sponsors. Applications must follow the guidelines prescribed by the sponsor.

**The Florida Institute of Certified Public Accountants (FICPA) Scholarship**
The Florida Institute of Certified Public Accountants (FICPA) Scholarship assists students who are enrolled in the MBA program, or the 5-year accounting track, and who are working toward qualifying to sit for the Florida C.P.A. exam.

**The Florida Bankers Educational Foundation**
The Florida Bankers Educational Foundation offers a $2,500 ($5,000 maximum total) scholarship loan/grant for graduate students who work for, or plan to work for, a Florida bank.

INSTITUTIONAL SCHOLARSHIPS

Institutional scholarships are provided by the College to encourage continuing students to undertake graduate studies.

**The Graduate Program Scholarship**
In order to encourage the pursuit and completion of a graduate program, International College is extending a special Graduate Program Scholarship for students who have been awarded a bachelor's degree from International College. This is a tuition scholarship available in the form of a total award of $500.00 to be used before the student has achieved 27 trimester hours of credit toward an International College master's degree. The student must maintain a 3.0 cumulative GPA while using this scholarship. The Graduate Program Scholarship is available only for full-time students enrolled for at least 9 credit hours per term. There is no limit to the number of Graduate Program Scholarships offered. It is the responsibility of the student to complete an application form in order to receive this scholarship. It is not automatically applied to qualifying individuals.

STUDENT ACCOUNTS

All students’ accounts are due and payable at the time such charges are incurred. College regulations prohibit registration, graduation, granting credit, taking of final examinations, or release of grades or transcripts for students whose accounts are delinquent.

REFUND POLICY

The operating budget of the College provides for the engagement of faculty, expenses, and other annual provisions for management and physical facilities. The College anticipates its budget upon the collection of tuition charges for the full academic term from all accepted students. The withdrawal of a student does not decrease the expenses of the College to any substantial extent. In many cases, classes may have been closed to other students due to capacity. The refund policy has been established so that the student who registers for a class and then withdraws will share in the incurred costs. Refunds are made in a fair and equitable manner in accordance with the policies which follow.
STUDENT RESPONSIBILITY
It is the responsibility of the student to notify the College Registrar in writing if the student wishes to cancel or withdraw. Examples of the application of the following refund policy are available upon request in the Business Office. If the student wishes to appeal the calculation of a refund, the appeal is to be filed in writing with the Executive Vice President of Finance and Student Services.

CANCELLATION POLICY
Within 3 days of the date the student executes an enrollment agreement, he/she may cancel his/her enrollment and receive a full refund of any tuition or fees paid, less the application fee, which is non-refundable.

FAILURE TO ENTER
If the student does not enter classes, the full amount of any prepaid tuition is refundable. (Application fees are non-refundable).

DROP/ADD
The first week of each term is the drop/add period. If the student wants to add or drop a class, the desired change must be communicated to the Registrar’s Office by the end of the first week of the term. At the end of the first week of the term, the student’s status will be permanent for the whole term, both in terms of charges for classes and in amount of financial aid eligibility. There are no refunds of charges for individual classes dropped after the first week.

WITHDRAWAL
The student must report to the Registrar’s Office to withdraw from the College. The date the student notifies the College Registrar of withdrawal is considered the date of withdrawal. Tuition and fees will be charged on a pro-rata basis (rounded up to the nearest 10%) through 50% of the trimester, plus an administrative fee of $100. After 50% of the trimester, 100% of tuition and fees will be charged.

PROCESSING OF REFUNDS
Students who have received Title IV Federal Student Financial Assistance will also be subject to the Federal Return of Funds Policy. Students who withdraw during a term may owe the College after funds have been returned to Federal programs.

Refunds of tuition and/or other refundable charges due students will be made within thirty (30) calendar days of the student’s official date of withdrawal. Refunds for the student who fails to notify the College of withdrawal will be processed within the earlier of thirty (30) calendar days from the day the College determines that the student has withdrawn or thirty (30) calendar days from the end of the trimester. Refunds to students receiving Title IV Student Financial Assistance will be made in accordance with applicable regulations, and will be allocated in the following order:

a. To eliminate outstanding balances on unsubsidized Federal Stafford loans received by the student for the period.
b. To eliminate outstanding balances on subsidized Federal Stafford loans received by the student for the period.
c. To eliminate any amount of other assistance awarded to the student under programs authorized by Title IV of the Higher Education Act for the period.
d. To repay required refunds of other Federal, State or private institutional student financial assistance received by the student.
e. To the student.
RESERVATIONS AS TO PROGRAMS AND CHARGES
The College reserves the right to modify its tuition and fees; to add to or withdraw members from its faculty and staff; to rearrange its programs from time to time as teaching polices make it desirable; and to withdraw subjects, courses, and programs if registration falls below the required number. Any specific course requirements in any area may only be changed or waived by the Executive Vice President of Academic Affairs upon written request from the student for reasonable cause. Course substitutions may be made by the Executive Vice President of Academic Affairs or by the Graduate Program Committee. The total hours specified in each area of the degree or the program total are the minimum requirements for completion.

FAMILIARITY WITH COLLEGE REGULATIONS
On or before entrance, each student is given the Graduate Bulletin and various brochures and other publications which set forth the policies and regulations under which the College operates. It is the responsibility of the student to become familiar with these policies and regulations and to comply accordingly. Ignorance of or lack of familiarity with this information does not serve as an excuse for noncompliance or infractions.

COLLEGE LIABILITY
Physical injury and other medical problems, as well as loss of or damage to personal property resulting from fire, theft, or other causes, cannot be the responsibility of the College. The College reserves the right to retain samples of student work and to use photographs or videotapes of students and their work.

GUESTS AND CHILDREN ON CAMPUS
It is the policy of International College that students may not bring guests, parents, spouses or children to class. It causes a problem of liability and it is found to be disruptive to the instructors and fellow students. Children may not be left unattended in the facilities at any time, nor should students ask fellow students, faculty or staff to watch their children on campus in order to attend class. Students will be asked to make other child care arrangements, and leave the campus. Guests, parents, spouses and children are welcome to attend specific events by invitation of the institution.

PETS
Pets may not be brought into ANY campus building at any time, with the exception of seeing eye dogs. The College reserves the right to request Animal Control to remove abandoned or unsupervised pets.

NON-DISCRIMINATION STATEMENT
International College does not discriminate on the basis of race, color, national origin, sex, disability, or age in the provision of educational opportunities or employment opportunities and benefits. International College does not discriminate on the basis of sex or disability in the education programs and activities that it operates, pursuant to the requirements of Title IX of the Education Amendments of 1972, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act of 1990, respectively. This policy extends to both employment by and admission to International College. Inquiries concerning Title IX, Section 504, or the Americans with Disabilities Act should be directed to the ADA Coordinator, Dr. Micki Erickson, International College, 2655 Northbrooke Drive, Naples, FL 34119, 239-513-1122. Charges of violations of this policy should also be directed to the ADA Coordinator, Dr. Micki Erickson, International College, 2655 Northbrooke Drive, Naples, FL 34119, 239-513-1122.

SEXUALITY AND SEXUAL HARASSMENT AND/OR ASSAULT
Each member of the College community is entitled to his/her privacy and personal integrity regarding his or her sexuality, and the College will demand respect by all members of its community for all individuals within its constituencies. Accordingly, the College has adopted a firm policy against sexual harassment of and by any member of the College community. Any incident of sexual harassment will be deemed a serious breach of security. Further, it is the strong policy of International College to prevent sexual offenses, and to vigorously assist any member of the College community who has been victimized by a sexual assault by assuring appropriate counseling and crisis management.
If you are a victim of a sexual assault on campus, or feel you may have been the victim of sexual assault or sexual harassment, contact a member of the College administration. There are resources available to help you.

**STUDENT RECORDS**
All educational records of students enrolled at the College are maintained in accordance with the provisions of the Family Educational Rights and Privacy Act of 1974, public Law 93-380, as amended. Students may inspect their educational records at any time; however, signed official transcripts from other schools become the property of the College and are not released to the student or a third party. A student desiring a copy of his/her former school records must contact the former school and request a student copy.

Student consent is required for the release of records covered by the Act to outside parties (i.e., prospective employers), except for those agencies entitled to access under the provisions of the Act (i.e., university officials, federal educational and auditing officials, and requests related to the application for, or receipt of financial assistance). Release of directory information does not require student consent and includes the name, address, email address, and telephone number of the student, major field of study, dates of attendance, degrees and awards received, and most recent previous educational agency or institution attended. Particular questions concerning students' rights under the Act should be directed to the Registrar's Office.

**INTERNATIONAL STUDENTS**
When foreign students apply for admission in a program approved by Immigration and Naturalization, official transcripts of completed secondary and applicable post secondary credits are required along with an evaluation by a professional agency and/or translation if necessary. The expense for this service is the responsibility of the student. These transcripts must include specific dates of school attendance, courses taken during each year of attendance, and grades received from each course. Satisfactory evidence of successful command of the English language is required for all foreign students enrolling in any program, and a paper based TOEFL Score of 500, a computer based score of 173, or its equivalent as determined by the ESL Coordinator, is required for entry into a graduate degree program (not required for applicants whose native country has English as a primary language). A Form I-20 (Immigration Certificate Acceptance) will be sent to the applicant upon acceptance, receipt of a notarized Affidavit of Support, and pre-payment of full-time fees and tuition for at least one academic term. The international student should first contact the College for approved programs of training since certain listed programs may not be available for foreign applicants. A non-refundable application fee of $100 is required for foreign applicants. With the above exceptions, the conditions for admission of foreign students are identical to those for United States citizens.

**INSURANCE**
International College does not offer insurance to students. A recommendation of a reliable insurance agency will be offered to interested students; however, International College takes no responsibility for ensuring any health insurance acceptance. Students are responsible for making contact with an agency, filling out individual claims, and for all medical bills they may incur.

**ENDORSEMENT POLICY**
It is the policy of International College not to provide endorsements or sponsorships for individual students and/or their causes.
CLOSING THE COLLEGE
The President of International College (or, in the absence of the President, the Campus Directors who are the Executive Vice Presidents) will make the determination as to when inclement weather, severe weather warnings, or the resulting damage to the buildings warrant the cancellation of classes. When classes are cancelled, the radio stations and television public announcement services will be informed of the cancellation. The College Administration will attempt to place announcements with the radio stations most popular with the student body (WINK 96.9FM; CAT 107.1FM; Mix 104.7FM) or Comcast Cable Channel 11 or 12 government access/community service announcements.

HURRICANE CLOSURE POLICY
International College only closes when placed under a Hurricane Warning by the National Weather Service. Until the area is placed under a Hurricane WARNING, there is no action taken by the College to cancel classes. If the area is placed under a Hurricane WATCH, the situation will be monitored closely to determine if a Warning will be issued. Classes remain open as scheduled in the meantime.

The IC hurricane preparedness policy is in no way tied to any other organization such as the public school system or any other institution. Therefore, it is possible for the College to be open when the public schools are closed, or vice versa. Additionally, a separate decision is made for the Naples and Fort Myers campuses or the learning sites, although it is unlikely for one campus to be closed while the other is open. If the campuses are closed due to a Hurricane Warning, students should expect that other auxiliary activities, such as socials, libraries, labs, etc., are also closed.

CLASS AUDIT REFRESHER EDUCATION (CARE)
CARE - Class Audit Refresher Education - is a program designed to upgrade students who have successfully completed courses taken at International College or are graduates of the College. CARE allows a former student to take refresher courses in subjects studied at International College with no tuition charge. Book charges and fees remain in place. The courses will allow students to sharpen or enhance skills and to remain current in new technologies in a changing world. To qualify, a student must have successfully completed the course he or she wishes to audit. As technology and new theories are constantly changing, this is a benefit to both students and to their current employers. There is no time limit nor limit to the number of courses that a student may take. Students interested in taking refresher classes should contact the Registrar=s Office.
ACADEMIC POLICIES AND INFORMATION

GRADUATE GRADING POLICY
Academic achievement is based on the following grading system:

<table>
<thead>
<tr>
<th>Grade Evaluation</th>
<th>Grade Points per Credit Hour</th>
</tr>
</thead>
<tbody>
<tr>
<td>A  Superior Performance</td>
<td>4</td>
</tr>
<tr>
<td>B  Satisfactory Performance</td>
<td>3</td>
</tr>
<tr>
<td>C  Below Average Performance</td>
<td>2</td>
</tr>
<tr>
<td>D  Unacceptable Performance</td>
<td>1</td>
</tr>
<tr>
<td>F  Failure</td>
<td>0</td>
</tr>
<tr>
<td>WF Withdrawal after 1st six weeks</td>
<td>0</td>
</tr>
<tr>
<td>WP Withdrawal within 1st six weeks</td>
<td>Not Calculated</td>
</tr>
</tbody>
</table>

STANDARDS OF ACADEMIC PROGRESS

1. Maximum Program Length
Students must complete their graduate program of study within five years of the date of first enrollment.

2. Minimum Academic Achievement
Graduate students must maintain an overall GPA of 3.0. No grades below a “C” will count toward graduation requirements, but all grades will be computed in the overall grade point average. Failure to maintain a GPA of 3.0 will result in the student being placed on Academic Probation.

3. Probation
All students placed on Academic Probation will be counseled by the Office of Academic Affairs. A student placed on Academic Probation will have the subsequent term to achieve a 3.0 cumulative GPA. If the student does not achieve a 3.0 GPA by the end of the subsequent term, the student will be suspended.

4. Suspension
A student placed on Academic Suspension may not return for further study for at least one term, during which time a written request to reenter must be submitted to the Graduate Program Committee for their recommendation to the Executive Vice President of Academic Affairs. Only upon written confirmation of approval to reenter from the Executive Vice President of Academic Affairs may the student return to classes. Only those students whose GPA could be improved to 3.0 will be considered for reentry. The student's status, upon reentry, will be Final Academic Probation. If the student does not achieve a 3.0 GPA by the end of the Final Academic Probation term, the student will be dismissed.

5. Dismissal
Dismissal is a final action and a student who has been dismissed is not permitted to reenter the College.

ACADEMIC INTEGRITY
Essential to the process of education, academic honesty is required of all students. Cheating on examinations or plagiarizing are serious offenses, contrary to policy and could result in cause for dismissal.

ATTENDANCE REQUIREMENTS
Students are required to attend each class session unless conditions over which they have no control prevent their being present. Excessive absences, excused or unexcused, may cause the student to be withdrawn from the class. The College
International College is in session throughout the year except for holidays and vacations as listed on the College calendar. Summer class offerings are available for students who chose to attend and accelerate their program.

**ILLNESS POLICY**
Students who are absent from classes or examinations because of illness should contact their professors on a timely basis to discuss their individual situations. The student should contact the Office of the Executive Vice President of Academic Affairs for procedural information if a class needs to be dropped because of medical reasons, or if a student needs to withdraw from all courses because of illness.

**CONDOLENCES POLICY**
International College will respond in an appropriate manner upon the death of a student, faculty, or staff member. International College will not be able to respond to losses of extended family members of the student body. Students may post information to seek personal contributions for such losses upon the approval of the Dean of Students.

**TRANSFER CREDITS**
Acceptance of graduate transfer credits is contingent upon applicability to the program and may only be approved by the Graduate Program Committee. No more than 9 semester hours of credit may be accepted subject to the following restrictions:

1. Transfer credits must be completed within the previous five (5) years at an accredited institution with a grade of “B” (3.0) or higher. “Pass or Satisfactory" grades will not be accepted for transfer.

2. Graduate credit based upon internships, externships, portfolio, or other experiential learning bases will not be considered for transfer.

3. Graduate credits earned after entry into the program will not be considered for transfer.

4. Courses accepted for transfer must be relevant to the program and equivalent to specified program courses, as judged by the Graduate Program Committee.

**SEMESTER HOUR OF CREDIT**
A semester hour of credit is equivalent to approximately 15 lecture class hours of instruction with appropriate out-of-class study. Laboratory hours count a minimum of 30 class hours as equal to one semester hour of credit and internships count 45 class hours to equal one semester hour credit. A class hour of instruction is a 50 minute period.

**ACADEMIC LOAD**
A graduate student taking nine or more credit hours in an appropriate program is defined as a full-time student. A normal course load for full-time graduate students is at least three courses (9 credits). Students wishing to take additional courses must obtain permission from their Graduate Program Director.

**REPETITIONS AND WITHDRAWALS**
All courses receiving grades (including repeated courses) will be counted as courses (credits) attempted for calculating percentage completion rates and cumulative grade point average for the three times permissible. Under no circumstances may a student extend as a regular active student beyond one and one half time (150%) the normal program length of a program in order to complete that program.

Withdrawals may receive either an “WP” or “WF” grade. A “WP” grade may be issued for withdrawals within the first six weeks of a trimester and does not carry a grade point value. “WP” grades may also be issued for documented
extenuating or mitigating circumstances that have been approved by the Academic Committee or the Executive Vice President of Academic Affairs. A “WF” grade is given to a student who withdraws from a course after the sixth week of the trimester and carries a grade point value of “0”.

The credit values of “WP” and “WF” grades will be counted as part of the credits attempted at each of the evaluation points in the Successful Course Completion scale.

MITIGATING CIRCUMSTANCES
The Academic Committee or the Executive Vice President of Academic Affairs may waive interim satisfactory progress standards for occurrences beyond the control of the student. Documentation of the extenuating mitigating event and the demonstration by the student of the adverse effect on the student's academic progress must be provided.

TRANSCRIPT INFORMATION
Upon written application by the student to the Registrar’s Office and the payment of the fee for each student copy ordered, the College will furnish transcripts of each student's scholastic record. These transcripts will state, “issued to student". No transcript may be issued for a student who is in arrears. Official transcripts, as requested by students, are not given to students or mailed to private addresses, but are mailed directly to institutions or persons considering the applicant for admission or for employment.

During peak periods, particularly at the end of each trimester there may be a two-week delay. Transcripts are processed in the order in which applications are received.

FACULTY-ASSISTED COURSES
Courses listed in the Graduate Bulletin may be offered in a tutorial setting when approved by the Program Director. Weekly sessions are held with an assigned faculty member with a minimum of a midterm and final evaluation required.

GRADUATION
Commencement exercises are held once a year. All students completing their course work are included in the graduating class of that year. All students receiving degrees are expected to participate in the commencement exercises. All graduates must fulfill all financial obligations, including tuition charges, fees, and other expenses, before the degree is granted. All students must pay the graduation fee in order to receive their transcript or degree. It is each student’s responsibility to notify the Registrar’s Office by filling out an Intent to Graduate form at the beginning of his/her last trimester.

GRADUATION WITH HONORS
Students enrolled in degree programs who have earned the required credits for graduation with the following grade point averages are entitled to the appropriate honors: 3.50-3.75, cum laude; 3.76-3.89, magna cum laude; 3.90 and above, summa cum laude.
**ACADEMIC PROGRAMS**

**MASTER OF BUSINESS ADMINISTRATION (MBA)**

**MBA PROGRAM DESCRIPTION**  
The Master of Business Administration (MBA) is a general business professional degree program, intended to prepare graduates for managerial roles in business and non-profit enterprises. Graduates of the program will be equipped with the knowledge and skills required to lead and contribute to organizational success at the executive level. Mastery of the critical competencies such as planning, decision making, environmental scanning, financial analysis, marketing, global business, and business research are included in the MBA program of study. MBA graduates are required to successfully complete prescribed course work in the three degree component areas of Common Body of Knowledge, Business Core, and Electives/Concentrations and satisfactorily complete the MBA Comprehensive Examination.

**MBA ADMISSION REQUIREMENTS**  
The MBA program is comprised of advanced academic course work and, therefore, admission is only granted to applicants who display a high probability of success in graduate level study. Eligibility for admission is determined by the Graduate Program Committee, based on prior academic performance, MBA Admissions Test results, and/or other relevant demonstrations of preparation for graduate study.

Admission to the MBA program requires the following:
1. Completion of the Application for Graduate Program Admission; and
2. A bachelor's degree from an accredited college or university; and
3. GPA of 3.0 or higher in the last 60 credits of college-level course work; and
4. Acceptable results on the MBA Admissions Test; and
5. Two letters of recommendation; and
6. Interview with, and approval of, the Graduate Program Admissions Committee.

Applicants who demonstrate a high potential for graduate study due to professional experience, or other extenuating factors, may apply for Conditional Admission if their G.P.A. (last 60 college credits) is less than 3.0, but 2.5 or higher. If the Graduate Admissions Committee approves such a Conditional Admission, the student may be admitted for one term only, during which time the student must demonstrate the ability to attain a 3.0 G.P.A. in at least six credit hours of course work. At the end of the first term, the student's academic record will be evaluated by the Committee and a final decision will be made either to allow the student to continue or terminate the student's enrollment.

**NOTE:** Students who require an undergraduate course(s) to achieve admission into the graduate program may request to enroll in an undergraduate course(s) provided they are enrolled in at least one graduate level course. They must complete the undergraduate course with a grade of B or better to be admitted into the program.

Conditional Admission may only be granted with the applicant's written understanding and acceptance of responsibility for successfully completing all admission requirements. The College is not responsible for any expense incurred by a student who requests Conditional Admission and is later denied continued enrollment, due to failing to meet admission requirements. The student bears the total risk for Conditional Admission and there will be no appeal of the Committee's findings.

Official transcripts from all colleges or universities attended prior to applying for admission at International College must be requested and sent to the College as soon as possible so that the admission process will not be delayed.
MBA PROGRAM OF STUDY

Common Body Of Knowledge Component (CBK) - 18 Credits
The Common Body of Knowledge (CBK) courses are designed to provide a basic foundation of academic preparation for advanced course work. The CBK courses assume that the student has little or no prior academic preparation in each area of study. The CBK courses are considered minimum preparation in introductory business before advanced study may proceed. Completion of CBK courses demonstrates the student's proficiency in six areas of business knowledge. Students who have demonstrated specific competencies in undergraduate course work, may be granted waivers for courses in the CBK component. Equivalency waiver requirements are shown under Waiver Policy.

Business Core Component - 18 Credits
The Business Core courses include several advanced business courses constituting a core set of advanced business competencies required of all MBA graduates. Business Core courses are designed to develop competencies which the business community requires of MBA graduates and skills that differentiate the MBA graduate as an executive level decision maker. Upon successful completion of all Business Core Courses, the student is eligible to sit for the required MBA Comprehensive Exam.

Elective Component - 12 Credits
The MBA Elective courses provide the student with an opportunity to strengthen his/her academic preparation in specific areas of business and management. The Elective Component is designed by the student and faculty advisor to meet the individual needs of the student.

Concentration Component Alternative - 9 Credits
As an alternative to electives, or in partial fulfillment of the Elective Component, students may declare an area of concentration where they wish to develop special expertise to fulfill personal or career interests. A concentration requires a total of 9 credits in the concentration, beyond the required core courses.

MBA DEGREE COMPLETION REQUIREMENTS
To qualify for the Master of Business Administration degree, candidates must:
1. Be admitted to the MBA program; and
2. Complete 48 semester credit hours of required courses with a grade point average of at least 3.0, with no course grade below a "C", as follows:
   18 credits in Common Body of Knowledge (CBK) Courses
   18 credits in Business Core Courses
   12 credits in Elective/Concentration Courses
   OR
   satisfy all of the CBK waiver policy and complete at least 36 semester credit hours of required courses with a grade point average of at least 3.0, with no course grade below a "C", as follows:
   18 credits in Business Core Courses
   18 credits in Elective/Concentration Courses
   OR
   satisfy a portion of the CBK waiver policy and complete at least 36 semester credit hours of required courses with a grade point average of at least 3.0, with no course grade below a "C", as follows:
   3-15 credits in Common Body of Knowledge (CBK) Courses
   18 credits in Business Core Courses
   12-15 credits in Elective/Concentration Courses
3. Successfully complete the MBA Comprehensive Examination; and
4. Meet all program requirements within five years of initial enrollment; and
5. Satisfy all financial obligations with the College.
Note 1: The last 27 semester credits must be completed at International College.
Note 2: In cases where students have previously completed equivalent course work with a grade of “B” or better, the Graduate Program Committee may waive up to 18 credits of Common Body of Knowledge (CBK) course work.

MBA ACADEMIC COURSE STRUCTURE
Graduates of the MBA program must successfully complete the following degree components with a minimum grade of “C” in all course work and an overall GPA of 3.0.

<table>
<thead>
<tr>
<th>Common Body Of Knowledge Component (CBK)</th>
<th>Sem. Hour Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACG 5025  Financial Accounting for Managers</td>
<td>3</td>
</tr>
<tr>
<td>ECO 5705  Managerial Economics</td>
<td>3</td>
</tr>
<tr>
<td>MAN 5055  Management Processes</td>
<td>3</td>
</tr>
<tr>
<td>MAR 5815  Marketing Management</td>
<td>3</td>
</tr>
<tr>
<td>ISM 5021  Management Information Technology</td>
<td>3</td>
</tr>
<tr>
<td>QMB 5305  Statistics for Management</td>
<td>3</td>
</tr>
<tr>
<td><strong>Total Common Body of Knowledge Component</strong></td>
<td><strong>18</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Business Core Component</th>
</tr>
</thead>
<tbody>
<tr>
<td>FIN 6406  Financial Analysis for Management</td>
</tr>
<tr>
<td>GEB 376  Professional Ethics, Social Responsibility and Diversity</td>
</tr>
<tr>
<td>MAN 6601  Global Dimensions of Management</td>
</tr>
<tr>
<td>MAN 6107  Executive Leadership</td>
</tr>
<tr>
<td>BUL 6445  Legal Environment of Business</td>
</tr>
<tr>
<td>GEB 6895  Strategic Business Management</td>
</tr>
<tr>
<td>GEB 6999  MBA Comprehensive Exam</td>
</tr>
<tr>
<td><strong>Total Business Core Component</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Elective/Concentration Component</th>
</tr>
</thead>
<tbody>
<tr>
<td>CIT 6100  Electronic Commerce</td>
</tr>
<tr>
<td>ECO 6705  Applied Economics for Business</td>
</tr>
<tr>
<td>ECO 6825  Economic Impact of Global Electronic Commerce</td>
</tr>
<tr>
<td>EDU 6110  Instructional Techniques for the Adult Learner</td>
</tr>
<tr>
<td>FIN 6605  International Financial Management</td>
</tr>
<tr>
<td>FIN 6816  Investment Management</td>
</tr>
<tr>
<td>GEB 6007  Seminar in Business Intelligence</td>
</tr>
<tr>
<td>GEB 6801-3  Directed Study in Business Administration</td>
</tr>
<tr>
<td>GEB 6903/6  Directed Research Project</td>
</tr>
<tr>
<td>GEB 6226  Research Methods</td>
</tr>
<tr>
<td>MAN 6130  Management Communications</td>
</tr>
<tr>
<td>MAN 6311  Management of Human Resources</td>
</tr>
<tr>
<td>MAN 6930  Seminar in Management</td>
</tr>
<tr>
<td>MAR 6930  Seminar in Marketing</td>
</tr>
<tr>
<td>MAR 6816  Strategic Marketing Methods</td>
</tr>
<tr>
<td>MAR 6830  International Marketing</td>
</tr>
<tr>
<td>MAN 6603  Operations Management</td>
</tr>
<tr>
<td>MAN 6245  Managing Organizational Behavior</td>
</tr>
<tr>
<td><strong>Minimum Elective Component</strong></td>
</tr>
<tr>
<td><strong>Total Semester Hours Required for Graduation</strong></td>
</tr>
</tbody>
</table>
International College

Concentration Requirements
Concentrations are fulfilled by taking at least two advanced courses in the concentration discipline, plus Research Methods (GEB6226). The research course will require demonstration of competency in business research within the area of concentration. Students desiring to complete a second concentration will substitute Directed Research Project (GEB 6903) for GEB6226 (to avoid course duplication) or another course approved by the program director.

<table>
<thead>
<tr>
<th>Concentration</th>
<th>Required 3 Credit Courses</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marketing</td>
<td>MAR 6930 Seminar In Marketing,</td>
</tr>
<tr>
<td></td>
<td>GEB 6226 Research Methods, and one of the following:</td>
</tr>
<tr>
<td></td>
<td>MAR 6830 International Marketing</td>
</tr>
<tr>
<td></td>
<td>MAR 6816 Strategic Marketing Methods</td>
</tr>
<tr>
<td></td>
<td>GEB 6007 Seminar in Business Intelligence</td>
</tr>
<tr>
<td>Management</td>
<td>MAN 6930 Seminar in Management,</td>
</tr>
<tr>
<td></td>
<td>GEB 6226 Research Methods, and one of the following:</td>
</tr>
<tr>
<td></td>
<td>MAN 6245 Managing Organizational Behavior</td>
</tr>
<tr>
<td></td>
<td>MAN 6130 Management Communications</td>
</tr>
<tr>
<td></td>
<td>MAN 6311 Management of Human Resources</td>
</tr>
<tr>
<td></td>
<td>MAN 6603 Operations Management</td>
</tr>
<tr>
<td>International Business</td>
<td>GEB 6226 Research Methods, and two of the following:</td>
</tr>
<tr>
<td></td>
<td>ECO 6825 Economic Impact of Global Electronic Commerce</td>
</tr>
<tr>
<td></td>
<td>FIN 6605 International Financial Management</td>
</tr>
<tr>
<td></td>
<td>GEB 6007 Seminar in Business Intelligence</td>
</tr>
<tr>
<td></td>
<td>MAR 6830 International Marketing</td>
</tr>
<tr>
<td>Finance</td>
<td>FIN 6605 International Financial Management</td>
</tr>
<tr>
<td></td>
<td>FIN 6816 Investment Management</td>
</tr>
<tr>
<td></td>
<td>GEB 6226 Research Methods</td>
</tr>
<tr>
<td>E-Commerce</td>
<td>CIT 6100 Electronic Commerce</td>
</tr>
<tr>
<td></td>
<td>GEB 6226 Research Methods, and one of the following:</td>
</tr>
<tr>
<td></td>
<td>ECO 6825 Economic Impact of Global Electronic Commerce</td>
</tr>
<tr>
<td></td>
<td>GEB 6007 Seminar in Business Intelligence</td>
</tr>
<tr>
<td>Environmental Management</td>
<td>GEB 6226 Research Methods</td>
</tr>
<tr>
<td></td>
<td>ENV 5050 Environmental Management Theory</td>
</tr>
<tr>
<td></td>
<td>and one of the following:</td>
</tr>
<tr>
<td></td>
<td>ENV 5990 Environmental Permitting &amp; Compliance</td>
</tr>
<tr>
<td></td>
<td>ENV 6480 Global Ecology</td>
</tr>
</tbody>
</table>
CBK WAIVER POLICY
A maximum of 18 credits of CBK course work may be waived by the Graduate Program Committee if the student has completed preparatory undergraduate course work with a grade of “B” or higher from an accredited institution within the past five years. Course waivers will only be considered if the student has met the minimum equivalency requirements shown below:

<table>
<thead>
<tr>
<th>CBK Courses</th>
<th>Minimum Waiver Requirements</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACG 5025 Accounting for Managers</td>
<td>6 credits of accounting principles</td>
</tr>
<tr>
<td>ECO 5705 Managerial Economic</td>
<td>6 credits of micro/macroeconomics</td>
</tr>
<tr>
<td>MAN5055 Management Processes</td>
<td>3 credits of management principles</td>
</tr>
<tr>
<td>MAR 5815 Marketing Management</td>
<td>3 credits of marketing principles</td>
</tr>
<tr>
<td>QMB 5305 Statistics for Management</td>
<td>3 credits of introductory statistics</td>
</tr>
<tr>
<td>ISM 5021 Management Information Technology</td>
<td>3 credits of business information systems or 6 credits of any CIS/CIT/MIS</td>
</tr>
</tbody>
</table>

MEANS OF EVALUATING STUDENT ACHIEVEMENT
Achievement of course objectives will be measured by examinations, projects, and other measurements deemed appropriate by the professor and/or Graduate Program Committee. Achievement of program objectives will be measured by a successful completion of a comprehensive examination.

ACADEMIC PROGRAM PLANNING
The student and faculty advisor will prepare a detailed Approved Program of Study to guide each student to successful program completion in a timely manner. The Approved Program of Study will become part of the student’s official academic records. Changes to the Approved Program of Study may not be made without the approval of the faculty advisor.

ESTIMATED DEGREE COMPLETION TIME
A full-time student may complete the MBA program within six terms (two calendar years). Those students who qualify for maximum CBK course waivers may complete the program in as little as four terms.

INSTRUCTIONAL METHODOLOGY
The graduate faculty utilizes a variety of instructional methods including traditional classroom lecture sessions, readings, classroom discussions, online discussions, student facilitation, interactive learning, computerized learning resources, case studies, research projects, team activities, simulations, and cohort online study activities. The objective of employing varied instructional methods is to enrich the student with multiple approaches to understanding and solving business problems that mirror the managerial experience.
MASTER OF PUBLIC ADMINISTRATION (MPA)

MPA PROGRAM DESCRIPTION
The Master of Public Administration (MPA) is a general public sector professional degree program, intended to prepare graduates for managerial roles in government and non-profit enterprises. Graduates of the program will be equipped with the knowledge and skills required to lead and contribute to organizational success at the executive level. Mastery of the critical competencies such as governmental and non-profit administration, policy planning, decision making, environmental scanning, finance, budgeting, and research are included in the MPA program of study. MPA graduates are required to successfully complete prescribed course work in the two degree component areas of Public Administration Core and the Government Track or the Non-Profit Track and may opt for a Concentration in an area of specialty. All MPA students must successfully complete the MPA Comprehensive Exam in order to graduate.

MPA PROGRAM ADMISSION REQUIREMENTS
The MPA program is comprised of advanced academic course work and, therefore, admission is only granted to applicants who display a high probability of success in graduate level study. Eligibility for admission is determined by the Graduate Program Committee, based on prior academic performance, MPA Admissions Test results, and/or other relevant demonstrations of preparation for graduate study.

Admission to the MPA program requires the following:
1. Completion of the Application for Graduate Program Admission; and  
2. A bachelor's degree from an accredited college or university; and  
3. GPA of 3.0 or higher in the last 60 credits of college-level course work; and  
4. Acceptable results on the MPA Admissions Test; and  
5. Two letters of recommendation; and  
6. Interview with, and approval of, the Graduate Program Admissions Committee.

Applicants who demonstrate a high potential for graduate study due to professional experience, or other extenuating factors, may apply for Conditional Admission if their G.P.A. (last 60 college credits) is less than 3.0, but 2.5 or higher. If the Graduate Admissions Committee approves such a Conditional Admission, the student may be admitted for one term only, during which time the student must demonstrate the ability to attain a 3.0 G.P.A. in at least six credit hours of course work. At the end of the first term, the student's academic record will be evaluated by the Committee and a final decision will be made to either allow the student to continue or terminate the student's enrollment.

NOTE: Students who require an undergraduate course(s) to achieve admission into the graduate program may request to enroll in an undergraduate course(s) provided they are enrolled in at least one graduate level course. They must complete the undergraduate course with a grade of B or better to be admitted into the program.

Conditional Admission may only be granted with the applicant's written understanding and acceptance of responsibility for successfully completing all admission requirements. The College is not responsible for any expense incurred by a student who requests Conditional Admission and is later denied continued enrollment, due to failing to meet admission requirements. The student bears the total risk for Conditional Admission and there will be no appeal of the Committee's findings.

Official transcripts from all colleges or universities attended prior to applying for admission at International College must be requested and sent to the College as soon as possible so that the admission process will not be delayed.
International College

MPA PROGRAM OF STUDY

Public Administration Core Component (PAC) - 18 Credits
The Public Administration Core Component courses are designed to provide the student with a solid grounding in executive competencies that may be employed in advanced public administration. These courses are designed to develop competencies that the public sector requires of MPA graduates and skills that differentiate the MPA graduate as an executive level decision maker. The completion of PAC courses demonstrates the student=s proficiency in six areas of management knowledge.

The Public Administration Government Track (GT) or Non-Profit Track (NT) - 12 Credits
The student will choose either a Government Track of study or a Non-Profit Track of study. The choice of a Track will provide the student with an opportunity to strengthen his/her academic preparation in a specific area of public administration. These courses are advanced public administration courses constituting a core set of advanced competencies required of all MPA graduates who intend to enter the public sector, be it in government or non-profit organizations. Upon successful completion of all PAC and GT or NT courses, the student is eligible to sit for the required MPA Comprehensive Exam.

Concentration Component Alternative - 9 Credits (optional)
Students may declare an area of concentration where they wish to develop special expertise to fulfill personal or career interests. A concentration requires a total of 9 credits in the concentration, beyond the required Core and Track courses.

MPA DEGREE COMPLETION REQUIREMENTS
To qualify for the Master of Public Administration degree, candidates must:
1. Be admitted to the MPA program; and
2. Complete 30 semester credit hours of required courses with a grade point average of at least 3.0, with no course grade below a C, as follows:
   18 credits in Public Administration Core Courses; and
   12 credits in Government or Non-Profit Track Courses; and
   9 credits in Concentration Courses (optional, if a concentration is desired); and
3. Successfully complete the MPA Comprehensive Examination; and
4. Meet all program requirements within five years of initial enrollment; and
5. Satisfy all financial obligations with the College.

Note: The last 21 semester credits must be completed at International College.

MPA ACADEMIC COURSE STRUCTURE
Graduates of the MPA program must successfully complete the following degree components with a minimum grade of C in all course work and an overall GPA of 3.0.

<table>
<thead>
<tr>
<th>Public Administration Core Component (PAC)</th>
<th>Sem. Hour Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 5021 Management Information Technology</td>
<td>3</td>
</tr>
<tr>
<td>PAD 5305 Statistics for Management</td>
<td>3</td>
</tr>
<tr>
<td>PAD 5055 Management Processes</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6107 Executive Leadership</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6226 Research Methods</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6376 Professional Ethics, Social Responsibility and Diversity</td>
<td>3</td>
</tr>
<tr>
<td>Total Public Administration Core</td>
<td>18</td>
</tr>
</tbody>
</table>
Public Administration Government Track (GT)

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 6000</td>
<td>Public Administration: Function and Structure</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6406</td>
<td>Governmental Budgeting and Finance</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6895</td>
<td>Public Policy Analysis</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6950</td>
<td>Public Administration Capstone Project</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6999</td>
<td>MPA Comprehensive Examination</td>
<td>0</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>12</td>
</tr>
</tbody>
</table>

Public Administration Non-Profit Track (NT)

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 6450</td>
<td>Non-Profit Organizations</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6506</td>
<td>Non-Profit Budgeting and Finance</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6600</td>
<td>Non-Profit Strategy &amp; Policy</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6950</td>
<td>Public Administration Capstone Project</td>
<td>3</td>
</tr>
<tr>
<td>PAD 6999</td>
<td>MPA Comprehensive Examination</td>
<td>0</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>12</td>
</tr>
</tbody>
</table>

Total Semester Hours Required for Graduation 30

MPA Management Concentration

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>MAN 6130</td>
<td>Management Communications</td>
<td>3</td>
</tr>
<tr>
<td>MAN 6245</td>
<td>Managing Organizational Behavior</td>
<td>3</td>
</tr>
<tr>
<td>MAN 6930</td>
<td>Seminar in Management</td>
<td>3</td>
</tr>
</tbody>
</table>

Environmental Management Concentration

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENV 5050</td>
<td>Environmental Management Theory</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5580</td>
<td>Environmental Politics and Policy</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5765</td>
<td>Environmental Law</td>
<td>3</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>9</td>
</tr>
</tbody>
</table>

Total Semester Hours Required for Graduation w/ Concentration 39

MEANS OF EVALUATING STUDENT ACHIEVEMENT
Achievement of course objectives will be measured by examinations, projects, and other measurements deemed appropriate by the professor and/or Graduate Program Committee. Achievement of program objectives will be measured by a successful completion of a comprehensive examination.

ACADEMIC PROGRAM PLANNING
The student and faculty advisor will prepare a detailed Approved Program of Study to guide each student to successful program completion in a timely manner. The Approved Program of Study will become part of the student’s official academic records. Changes to the Approved Program of Study may not be made without the approval of the faculty advisor.

ESTIMATED DEGREE COMPLETION TIME
A full-time student may complete the MPA program within four terms.

INSTRUCTIONAL METHODOLOGY
The graduate faculty utilizes a variety of instructional methods including traditional classroom lecture sessions, readings, classroom discussions, online discussions, student facilitation, interactive learning, computerized learning resources, case studies, research projects, team activities, simulations, and cohort online study activities. The objective of employing varied instructional methods is to enrich the student with multiple approaches to understanding and solving business problems that mirror the managerial experience.
MASTER OF SCIENCE IN COMPUTER INFORMATION TECHNOLOGY (MCIT)

MCIT PROGRAM DESCRIPTION
The Master of Science in Computer Information Technology (MCIT) is designed as a comprehensive and contemporary study of the organization, design, development, and management of the various aspects of computer information technology. The program is geared toward students who have an interest and/or experience in the field of computer information technology and who have a desire to take graduate level courses to improve their education, enhance their opportunities for advancement, or better prepare for a career change. Concentrations are offered to allow the student to focus on specific interests or areas within computer information technology.

MCIT ADMISSION REQUIREMENTS
1. Completion of the Application for Graduate Program Admission; and
2. A bachelor's degree from an accredited college or university; and
3. Official transcripts from all colleges or universities attended prior to applying for admission at International College; and
4. GPA or 3.0 or higher in the last 60 credits of college-level course work; and
5. Completion of the MCIT Foundation Courses, or equivalent; and
6. A score of 50 or higher on the assessment exam (the Institute for Certification of Computing Professionals [ICCP] core exam); and
7. Interview with, and approval of, the Graduate Program Admissions Committee.

Conditional Admission
Students who do not meet the GPA or assessment exam requirements may be accepted into the program for one term only upon the recommendation of the Graduate Program Committee. In order to remain in the program, students must achieve a 3.0, or higher, GPA in their first term of enrollment. Students may also gain conditional admission for one term pending receipt of official transcripts by presenting copies of diplomas and/or transcripts.

Students who have completed at least three of the MCIT Foundation Courses (or equivalent) may be accepted into the program for up to two terms only upon the recommendation of the Graduate Program Committee. In order to remain in the program, students must maintain a 3.0, or higher, GPA during their conditional period, and complete at least one additional MCIT Foundation Course with a grade of B or higher per term.

Conditional Admission may only be granted with the applicant's written understanding and acceptance of responsibility for successfully completing all admission requirements. The College is not responsible for any expense incurred by a student who requests Conditional Admission and is later denied continued enrollment, due to failing to meet admission requirements. The student bears the entire risk for Conditional Admission and there will be no appeal of the Graduate Program Admissions Committee's findings.

MCIT PROGRAM OF STUDY
The MCIT Program consists of four components: core courses, integration course, concentration courses, and a project/thesis. The project option also requires the completion of two elective courses. Additionally, the MCIT Foundation courses are a required prerequisite for students that do not have the equivalent undergraduate courses.

MCIT DEGREE COMPLETION REQUIREMENTS
To qualify for the Master of Science in Computer Information Technology, the candidate must:
1. Complete the Thesis option including 33 semester hours of required courses, or complete the Project option including 36 semester hours of required courses. Graduate GPA must be 3.0 or higher, with no course grade below a C. At least 24 of the semester hours must be completed at International College; and
2. Receive a grade of B or better on the Computer Information Technology Project and/or Thesis; and
International College

3. Meet all program requirements within five years of initial enrollment; and
4. Satisfy all financial obligations with the College.

MCIT FOUNDATION COURSES
The MCIT foundation courses represent the minimum level of prerequisite knowledge required for success in the MCIT program. These courses are intended to prepare students with non-computer-oriented undergraduate degrees for continuing on into the MCIT program. It is anticipated that most or all of these courses will be waived for students with undergraduate degrees in Computer Information Technology, Computer Science, Computer Information Systems, Management Information Systems, and/or Business Information Systems.

<table>
<thead>
<tr>
<th>MCIT Foundation Courses</th>
<th>Sem. Hour Credit</th>
</tr>
</thead>
<tbody>
<tr>
<td>CIT 2310 Introduction to Web Design</td>
<td>4</td>
</tr>
<tr>
<td>CIT 2410 Introduction to Database Management Systems</td>
<td>4</td>
</tr>
<tr>
<td>CIT 2510 Program Design &amp; Problem Solving</td>
<td>4</td>
</tr>
<tr>
<td>CIT 3101 Business Information Systems</td>
<td>4</td>
</tr>
<tr>
<td>CIT 3210 Introduction to Networking</td>
<td>4</td>
</tr>
<tr>
<td>Total MCIT Foundation Component</td>
<td>20</td>
</tr>
</tbody>
</table>

MCIT Core Component
CIT 5120 IT Policy & Strategy                  3
Choose three of the following, based on concentration:
  CIT 5110 Project Management                   3
  CIT 5210 Network Operating Systems            3
  CIT 5311 Web Applications                     3
  CIT 5411 Advanced Database Management Systems | 3               |
  CIT 5521 Systems Analysis & Solutions Architectures | 3               |
Total MCIT Core Component                      12

MCIT Integration Component
Choose one of the following, based on concentration
  CIT 6122 Integrating the Enterprise           3
  CIT 6124 Integrating the IT Function          3
  CIT 6126 Integrating Information Technologies | 3               |
Total MCIT Integration Component               3

MCIT Concentration Component
Each concentration consists of four courses, as follows:

Information Technology Management
Note: CIT 5110 required in Core.
CIT 6122/4/6 Integration Elective               3
CIT 6122/4/6 Integration Elective               3
MAN 5055 Management Processes                  3
Choose one of the following:
  MAN 6130 Management Communications            3
  MAN 6603 Operations Management                3
Total Information Technology Management         12
Networking Technologies
Note: CIT 5210 required in Core. CIT 5311 recommended in Core.

- CIT 6122/4/6 Integration Elective 3
- CIT 6210 Network Analysis, Design, & Management 3
- CIT 6220 Network Security in the Enterprise 3
- CIT 6290 Network Technology Seminar 3

Total Networking Technologies Concentration: 12

Enterprise Web Applications
Note: CIT 5311 required in Core. CIT 5210 recommended in Core.

- CIT 6122/4/6 Integration Elective 3
- CIT 6310 Visual Interface Design & Implementation 3
- CIT 6320 Programming Internet Information Systems 3
- CIT 6330 Advanced Markup Languages 3

Total Enterprise Web Applications Concentration: 12

Software Systems
Note: CIT 5110 and CIT 5521 required in Core. CIT 5311 or CIT 5411 recommended in Core.

- CIT 6126 Integrating Information Technologies (required) 3
- CIT 5531 Software Engineering 3
- CIT 6530 Object-Oriented Analysis & Design 3
- CIT 6590 Software Systems Development Seminar 3

Total Software Systems Concentration: 12

MCIT Project/Thesis Component
Either the Project or Thesis option must be completed, culminating in a presentation to the Graduate Program Committee.
The Thesis option consists of doing the Project followed by the Thesis in a different term (typically the following term).
The Project option consist of doing the Project along with two three-hour electives.

Project Option
The Project option consists of the following courses:

- CIT 6900 Project 3
- XXX 6XXX Elective (any department) 3
- CIT 6XXX Elective (CIT only) 3

Total Project Option: 9

Thesis Option
The Thesis option consists of the following courses:

- CIT 6900 Project 3
- CIT 6910 Thesis 3

Total Thesis Option: 6

Total Semester Hours Required for Graduation: 33-36

MEANS OF EVALUATING STUDENT ACHIEVEMENT
Achievement of course objectives will be measured by examinations, projects, papers, and other measurements deemed appropriate by the professor and/or Graduate Program Committee. Achievement of program objectives will be measured by successful completion of CIT 6900 and/or CIT 6910.
ACADEMIC PROGRAM PLANNING
The student and faculty advisor will prepare a detailed Approved Program of Study to guide each student to successful program completion in a timely manner. The Approved Program of Study will become part of the student's official academic records. Changes to the Approved Program of Study may be made with the approval of the faculty advisor.

ESTIMATED DEGREE COMPLETION TIME
A full-time student taking three courses per term may complete the Master of Science in Computer Information technology in four terms. A part-time student taking two courses per term may complete the Master of Science in Computer Information Technology in six terms. All degree requirements must be met within five years.

INSTRUCTIONAL METHODOLOGY
The graduate Computer Information Technology faculty utilize a variety of instructional methods including lecture, discussion, case studies, projects, presentations, group activities, simulation, and online studies. The objective of employing varied instructional methods is to enhance a student's understanding of the subject matter.
MASTER OF SCIENCE IN CRIMINAL JUSTICE (MCJ)

MCJ PROGRAM DESCRIPTION
The Master of Science Degree in Criminal Justice (MCJ) is designed as a comprehensive and contemporary study of the organization, management, and administration of the various agencies of the criminal justice system. The program is geared toward being responsive to students who have an interest and/or experience in the field of criminal justice and who desire to take advanced or graduate level work to improve their education, enhance their opportunities for advancement, or better prepare for a career in a new and different area within the criminal justice system. Concentrations are offered to allow the student to focus on specific interests or areas within the criminal justice system.

MCJ ADMISSION REQUIREMENTS
The admissions requirements for the program are as follows:
1. A bachelor’s degree from an accredited college or university; and
2. College level work or documented experience in Criminology, Criminal Law, Computer Applications, Statistics, and Research Methodology; and
3. A GPA of 2.5, or higher, in the last 60 credits of college-level course work; and
4. Two letters of recommendation; and
5. A score of 70, or higher, on the Assessment Exam; and
6. A personal interview by the Graduate Program Committee.

Conditional Admission
Students who do not achieve a score of 70, or higher, on the assessment exam may be accepted into the program for one term only upon the recommendation of the Graduate Program Committee. In order to remain in the program, students must achieve a 3.0, or higher, GPA in their first term of enrollment.

NOTE: Students who require an undergraduate course(s) to achieve admission into the graduate program may request to enroll in an undergraduate course(s) provided they are enrolled in at least one graduate level course. They must complete the undergraduate course with a grade of B or better to be admitted into the program.

MCJ PROGRAM OF STUDY
The MCJ Program consists of three components: core courses, electives, and concentrations. All students must complete all of the Core Courses, and may then choose between taking a concentration(s) or completing their requirements through electives.

MCJ DEGREE COMPLETION REQUIREMENTS
To qualify for the Master of Science in Criminal Justice, the candidate must:
1. Complete 36 semester hours of required courses with a G.P.A. of 3.0 or higher, with no course grade below a C. The last 27 semester hours must be completed at International College; and
2. Receive a grade of B or better on the Criminal Justice Project or the Research Thesis; and
3. Meet all program requirements within five years of initial enrollment; and
4. Satisfy all financial obligations with the College.

MCJ Core Courses

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>MCJ 5100</td>
<td>Criminal Procedure</td>
<td>3</td>
</tr>
<tr>
<td>MCJ 5130</td>
<td>Criminal Justice Research</td>
<td>3</td>
</tr>
<tr>
<td>MCJ 5140</td>
<td>Statistical and Computer Applications in Criminal Justice</td>
<td>3</td>
</tr>
<tr>
<td>MCJ 5250</td>
<td>Criminal Justice Theory</td>
<td>3</td>
</tr>
<tr>
<td>MCJ 5210</td>
<td>Contemporary Organizational &amp; Management Theories &amp; Appl.</td>
<td>3</td>
</tr>
<tr>
<td>MCJ 6309</td>
<td>Ethics in the Criminal Justice System</td>
<td>3</td>
</tr>
</tbody>
</table>
### International College

Either
- MCJ 6300 Criminal Justice Project in Policy and Practice 3
- or
- MCJ 6400 Research and Thesis in Criminal Justice 3

**Total MCJ Core Component** 21

### Concentrations
Students may take one or two concentrations to fulfill the requirements.

#### Law Enforcement
- MCJ 6000 Seminar in Criminal Justice Organization and Administration 3
- MCJ 6030 Seminar in Law and Social Control 3

#### Courts
- MCJ 6000 Seminar in Criminal Justice Organization and Administration 3
- MCJ 6100 Seminar in Judicial Process and Current Trends in Criminal Law 3
- MCJ 6120 Seminar in Juvenile Justice 3

#### Corrections
- MCJ 6000 Seminar in Criminal Justice Organization and Administration 3
- MCJ 6020 Seminar in Corrections Administration 3
- MCJ 6110 Seminar in Community Corrections 3

#### Behavioral Sciences
- MCJ 6000 Seminar in Criminal Justice Organization and Administration 3
- MCJ 6011 Studies in Criminal Deviance 3
- MCJ 6041 Psychological Disorders 3

**Total Concentration Component** 9 or 15

### Electives
- MCJ 5200 Special Topics in Crime and Social Morality 3
- MCJ 6012 Human Behavior and Mental Processes 3
- MCJ 6013 Counseling Theory and Models 3
- MCJ 6015 Psychological Patterns and Criminal Identification 3
- MCJ 6101 Special Topics in Criminal Justice and Social Problems 3
- MCJ 6201 Stress Management and Behavior 3
- MCJ 6220 Independent Study 3
- MCJ 6301 Constitutional &Statutory Policies Analysis in CJ Agencies 3
- MCJ 6302 The Administration of Justice 3
- MCJ 6303 Corrections Systems 3
- MCJ 6304 Correctional Institutions: Organization, Law and Policy 3
- MCJ 6305 The Budgeting Process 3
- MCJ 6306 Internship 3
- MCJ 6307 Forensic Psychology 3
- MCJ 6308 Hate Groups as an International Concern 3

**Total Elective Component** 0-15

**Total Semester Hours for Graduation** 36
MEANS OF EVALUATING STUDENT ACHIEVEMENT
Achievement will be measured by examinations, projects, presentations, and other measurements deemed appropriate by the professor and/or Graduate Program Committee. Achievement of program objectives will be measured by successful completion of MCJ 6300 or MCJ 6400.

ACADEMIC PROGRAM PLANNING
The student and faculty advisor will prepare a detailed Approved Program of Study to guide each student to successful program completion in a timely manner. The Approved Program of Study will become part of the student’s official academic records. Changes to the Approved Program of Study may be made with the approval of the faculty advisor.

ESTIMATED DEGREE COMPLETION TIME
A full-time student may complete the Master of Criminal Justice Program within four terms. All degree requirements must be met within five years.

INSTRUCTIONAL METHODOLOGY
The Master of Criminal Justice faculty utilizes a variety of instructional methods including lecture, discussion, Socratic, case studies, projects, presentations, team activities, simulations, and online studies. The objective of employing varied instructional methods is to enrich the student with multiple approaches to enhance understanding of the subject matter.
MEM PROGRAM DESCRIPTION

The Master of Science in Environmental Management is a professional degree program intended to prepare graduates for managerial and senior level environmental jobs in government, business, and non-profit enterprises. The program emphasizes the concept of sustainability and developing a "quality of life" that balances the needs of society and the natural environment. Graduates of the program will be ready to assume leadership roles and contribute to organizational success. The program focuses on mastery of and practical experience with ecological systems, environmental law, ecosystem management, business principles, economics, management and leadership skills, and the relationships between businesses, the economy and the environment. There is a strong emphasis on using first-hand experiences and case studies in preparing graduates for the workplace. Graduates are required to successfully complete prescribed course work in the three component areas of Common Body of Knowledge, Core Courses and Electives, and satisfactorily complete the directed research paper. The course work, field experiences and directed research work will instill the concept of sustainability and train students to identify environmental issues, develop and implement appropriate solutions and manage a project from initiation to completion.

MEM ADMISSIONS REQUIREMENTS

The admissions requirements for the program are as follows:

1. A bachelor's degree from an accredited college or university; and
2. College level work or documented experience in Ecology, Statistics, and Computer Applications; and
3. A GPA of 3.0 or higher, in the last 60 credits of college-level course work; and
4. Two letters of recommendation; and
5. A passing score on the Assessment Exam or acceptable GRE scores; and
6. A personal interview by the Graduate Program Committee.

Conditional Admission

Applicants who demonstrate a high potential for graduate study due to professional experience, or other extenuating factors, may apply for Conditional Admission if their G.P.A. (last 60 college credits) is less than 3.0, but 2.5 or higher. If the Graduate Admissions Committee approves such a Conditional Admission, the student may be admitted for one term only, during which time the student must demonstrate the ability to attain a 3.0 G.P.A. in at least six credit hours of course work. At the end of the first term, the student's academic record will be evaluated by the Committee and a final decision will be made either to allow the student to continue or terminate the student's enrollment.

NOTE: Students who require an undergraduate course(s) to achieve admission into the graduate program may request to enroll in an undergraduate course(s) provided they are enrolled in at least one graduate level course. They must complete the undergraduate course with a grade of B or better to remain enrolled in the program.

Conditional Admission may only be granted with the applicant's written understanding and acceptance of responsibility for successfully completing all admission requirements. The College is not responsible for any expense incurred by a student who requests Conditional Admission and is later denied continued enrollment, due to failing to meet admission requirements. The student bears the total risk for Conditional Admission and there will be no appeal of the Committee's findings.

Official transcripts from all colleges or universities attended prior to applying for admission at International College must be requested and sent to the College as soon as possible so that the admission process will not be delayed.
MEM PROGRAM OF STUDY
The MEM Program of Study consists of three components: Common Body of Knowledge courses, Core Courses, and Electives. All students must complete the Common Body of Knowledge courses or be approved for waivers, all core courses, and 12 credits of approved electives.

MEM DEGREE COMPLETION REQUIREMENTS
To qualify for the Master of Science in Environmental Management, the candidate must:
1. Complete 36-48 semester hours of required courses with a GPA of 3.0 or higher, with no course below a C. The last 27 semester hours must be completed at International College; and
2. Receive a B or better on the Environmental Management Project; and
3. Meet all program requirements within five years of initial enrollment; and
4. Satisfy all financial obligations with the College.

MEM Common Body of Knowledge Courses
<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Sem. Hour Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ECO 5705</td>
<td>Managerial Economics</td>
<td>3</td>
</tr>
<tr>
<td>ACG 5025</td>
<td>Financial Accounting for Managers</td>
<td>3</td>
</tr>
<tr>
<td>MAN 6130</td>
<td>Management Communications</td>
<td>3</td>
</tr>
<tr>
<td>GEB 6226</td>
<td>Research Methods</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>Total Common Body of Knowledge Component</td>
<td>12</td>
</tr>
</tbody>
</table>

MEM Core Courses
<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Sem. Hour Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENV 5050</td>
<td>Environmental Management Theory</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5225</td>
<td>Ecological Case Studies</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5510</td>
<td>Ethics and the Environment</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5765</td>
<td>Environmental Law</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5880</td>
<td>Data Management and Analysis</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5990</td>
<td>Environmental Permitting and Compliance</td>
<td>3</td>
</tr>
<tr>
<td>ENV 6825</td>
<td>Environmental Strategic Planning</td>
<td>3</td>
</tr>
<tr>
<td>ENV 6950</td>
<td>Environmental Management Project</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>Total Core Component</td>
<td>24</td>
</tr>
</tbody>
</table>

MEM Electives Courses
<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Sem. Hour Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENV 5175</td>
<td>Field Ecology of South Florida</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5320</td>
<td>Issues in Water Management</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5475</td>
<td>Economics, Finance and the Environment</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5580</td>
<td>Environmental Politics and Policy</td>
<td>3</td>
</tr>
<tr>
<td>ENV 6120</td>
<td>GIS for Managers</td>
<td>3</td>
</tr>
<tr>
<td>ENV 6480</td>
<td>Global Ecology</td>
<td>3</td>
</tr>
<tr>
<td>ENV 5910</td>
<td>Restoration and Mitigation</td>
<td>3</td>
</tr>
<tr>
<td>ENV 6210</td>
<td>Environmental Consulting</td>
<td>3</td>
</tr>
<tr>
<td>ENV 6340</td>
<td>Environmental Management in Emerging Countries</td>
<td>3</td>
</tr>
<tr>
<td>MAN 5055</td>
<td>Management Processes</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>Total Elective Component</td>
<td>12</td>
</tr>
</tbody>
</table>

Total Semester Hours Required for Graduation 36-48

CBK WAIVER POLICY
A maximum of 12 credits of CBK course work may be waived by the Graduate Program Committee if the student has completed preparatory undergraduate course work with a grade of “B” or higher from an accredited institution within the past five years. Course waivers will only be considered if the student has met the minimum equivalency requirements shown below:

<table>
<thead>
<tr>
<th>CBK Courses</th>
<th>Minimum Waiver Requirements</th>
</tr>
</thead>
</table>

International College
MEANS OF EVALUATING STUDENT ACHIEVEMENT
Achievement of course objectives will be measured by examinations, projects, and other measurements deemed appropriate by the professor and/or Graduate Program Committee. Achievement of program objectives will be measured by a successful completion of a final project.

ACADEMIC PROGRAM PLANNING
The student and faculty advisor will prepare a detailed Approved Program of Study to guide each student to successful program completion in a timely manner. The Approved Program of Study will become part of the student’s official academic records. Changes to the Approved Program of Study may not be made without the approval of the faculty advisor.

ESTIMATED DEGREE COMPLETION TIME
A full-time student may complete the MEM program within six terms (two calendar years). Those students who qualify for maximum CBK course waivers may complete the program in as little as four terms.

INSTRUCTIONAL METHODOLOGY
The graduate faculty utilizes a variety of instructional methods including traditional classroom lecture sessions, readings, classroom discussions, online discussions, student facilitation, interactive learning, computerized learning resources, case studies, research projects, team activities, simulations, and cohort online study activities. The objective of employing varied instructional methods is to enrich the student with multiple approaches to enhance understanding of the subject matter.
COURSE DESCRIPTIONS

MASTER OF BUSINESS ADMINISTRATION COURSES

ACG5025  Financial Accounting for Managers  3 credits
A study of accounting concepts and required standards for the presentation of financial information. The course provides the student with the basis of income, valuation of assets, as well as the uses and limitations of financial statements. Prerequisites: None

BUL6445  Legal Environment of Business  3 credits
A comprehensive study of the legal process as it applies to business enterprises. The political environment and the impact of public policy on business is studied and reviewed relevant to integrating public ideologies and expectations of the manager. Prerequisites: None

CIT6100  Electronic Commerce  3 credits
Broad survey of theory and practices of conducting business over the Internet and World Wide Web. Topics include electronic commerce fundamentals, web auctions, supporting infrastructure, software selection, security, electronic payment, business strategies, and the legal, taxation, and ethical issues. Students will form a pseudo on-line business and construct a business web-site to apply their learning. Prerequisite: ISM 5021 or permission of instructor

ECO5705  Managerial Economics  3 credits
A study of economic models used for analyzing data and utilizing the results to improve the managerial decision process. Microeconomics and macroeconomics are reviewed, from the managerial perspective, as tools for enhancing business performance and planning. Prerequisites: QMB 5305

ECO6705  Applied Economics for Business  3 credits
An advanced study of the application of economic data in business planning. Extensive use of case studies are utilized to demonstrate the practical applications of economics by the executive in all facets of the business enterprise. Prerequisites: ECO 5705

ECO6825  Economic Impact of Global Electronic Commerce  3 credits
A wide-ranging study of why innovation is the key variable in the international network economy. An interdisciplinary course, addressing the economic problems created by Internet commerce. Portions of the study also cover information technology hardware, banking, finance, and the baffling problem of how to price services in a distributed international environment. Prerequisite: None

EDU6110  Instructional Techniques for the Adult Learner  3 credits
A course of study in higher education instructional techniques, focusing on the learning modalities of the adult learner. This course is intended to explore current teaching methods for faculty members and graduate students who plan to teach at the college level. Areas covered include integration of learning theories, classroom techniques, syllabus and curriculum development, online course management, and utilization of information resources and instructional technologies. Prerequisite: None

FIN6406  Financial Analysis for Management  3 credits
Corporate financial analysis and control of capital. This courses develops decision making skills in the areas of projecting, securing, and control of long-term assets and funding, including analysis of the cost of capital. Prerequisites: ACG 5025
FIN6605  **International Financial Management**  3 credits  
A course in the current practices of international business finance. Key areas of study include multinational business finance, the impact of monetary exchange rates, international money markets, foreign investment, economic systems, and import-export financing. Prerequisite: FIN 6406

FIN6816  **Investment Management**  3 credits  
In-depth study of marketable securities investment, including stock and bond markets, security price movements, portfolio selection, risk analysis of alternative investments, and current trends in the investment community. Prerequisite: None

GEB 6007  **Seminar in Business Intelligence**  3 credits  
A seminar in business intelligence, utilizing contemporary texts and the Internet as the primary vehicles to explore economic espionage and the methods used to defend an organization’s secrets. After learning to distinguish between legal intelligence gathering and illegal spying, students will undertake real-life assignments to gather competitive intelligence on domestic and foreign corporations and use it to develop competitive strategies. Prerequisite: None

GEB6226  **Research Methods**  3 credits  
A study of the philosophy and methodology of conducting business and public sector research and reporting. Areas of study include primary and secondary data collection, on-line search methods, and the analysis and compilation of conclusions for decision making. A final research paper will focus on the student’s area of concentration. Prerequisites: None

GEB6376  **Professional Ethics, Social Responsibility, and Diversity**  3 credits  
A study of the establishment and management of organizational standards for ethics, social responsibility, and cultural diversity. Case studies will augment the instruction of societal and legal requirements for responsible corporate behavior. The student is required to complete and document a community service project or field research project during the term of study. Prerequisites: None

GEB6801-3  **Directed Study in Business Administration**  Variable  
An advanced directed study in an area of business that is of particular interest to the student, culminating in a significant contextual essay on the topic of study. The study will be conducted under the supervision of a graduate faculty member, who will specify readings, direct and evaluate the student's study activities and assess the accomplishment of the course objectives. This course may be taken for 1, 2, or 3 credits, but must be completed within one term. Prerequisites: Advanced graduate standing and permission of faculty advisor

GEB6895  **Strategic Business Management**  3 credits  
An integrative capstone course of study of the formulation and implementation of organizational strategy and policy by the chief executive. The course utilizes case studies to simulate actual business conditions and requires students to exercise advanced planning concepts to achieve the organization’s objectives. Prerequisites: FIN 6406, MAN 6601, MAN 6107, BUL 6445

GEB6903/6  **Directed Research Project**  3 or 6 credits  
An advanced directed research project in an area of business or management that is of particular interest to the student. The research project will be conducted under the supervision of a faculty member. This course may be taken for 3 or 6 credits, but must be completed within one term. Prerequisites: Advanced graduate standing and permission of faculty advisor
<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
<th>Description</th>
<th>Prerequisites</th>
</tr>
</thead>
<tbody>
<tr>
<td>GEB6999</td>
<td>MBA Comprehensive Examination</td>
<td>0</td>
<td>A non-credit requirement to pass the Master of Business Administration Comprehensive Examination after completion of the Business Core courses and as a qualifying condition for graduation. GEB6999 is not a course of study, but is an examination that is listed as a course number to assure documentation of successful completion.</td>
<td>BUL6445, FIN6406, GEB6376, GEB6895, MAN6107, MAN6601</td>
</tr>
<tr>
<td>ISM5021</td>
<td>Management Information Technology</td>
<td>3</td>
<td>A study of the analysis and application of information systems. Data, business information and knowledge management, hardware and software tools, and personal issues are the central management considerations in this course of study.</td>
<td></td>
</tr>
<tr>
<td>MAN5055</td>
<td>Management Processes</td>
<td>3</td>
<td>A course of study of the origins and current practices of management. The course includes a foundation in decision making, human resources, motivation, leadership, global management, planning, organizational structure, group behavior, ethics, and organizational culture.</td>
<td>None</td>
</tr>
<tr>
<td>MAN6107</td>
<td>Executive Leadership</td>
<td>3</td>
<td>Advanced studies in leadership theory and practice. Leadership models are studied within the context of a variable situational environment, coupled with the individual characteristics of the leader.</td>
<td>MAN 5055</td>
</tr>
<tr>
<td>MAN6130</td>
<td>Management Communications</td>
<td>3</td>
<td>A study of techniques, documents, processes, and procedures for effective managerial communication. Students will analyze and identify various modes of communication and practice delivery of executive direction and information in the most effective manner. The course will focus on written and oral communication techniques.</td>
<td>None</td>
</tr>
<tr>
<td>MAN6245</td>
<td>Managing Organizational Behavior</td>
<td>3</td>
<td>Advanced concepts and practices in organizational behavior and its impact on outcomes are studied in group settings. Intragroup and intergroup behavior dynamics are studied for establishing the most effective approach to managing for optimal organizational results.</td>
<td>None</td>
</tr>
<tr>
<td>MAN6311</td>
<td>Management of Human Resources</td>
<td>3</td>
<td>A survey course for line and staff management of human resources in a contemporary organization. The course includes human resource planning, recruitment, selection, training, and employee retention methods.</td>
<td>MAN 5505</td>
</tr>
<tr>
<td>MAN6601</td>
<td>Global Dimensions of Management</td>
<td>3</td>
<td>A study of the considerations and complexities of managing an organization in a global business arena. International opportunities and threats are studied within the context of the varying roles of international management as impacted by the differing legal, economic, cultural, ethical, and regulatory environments.</td>
<td>MAN 5055</td>
</tr>
<tr>
<td>MAN6603</td>
<td>Operations Management</td>
<td>3</td>
<td>A study of the theories and applications of operations management in the business enterprise. Topics include production, scheduling, quality control, resource allocation, time management, materials requirements planning, and systems analysis.</td>
<td>MAN 5505, QMB 5305</td>
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<tr>
<td>Course Code</td>
<td>Course Title</td>
<td>Credits</td>
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<tr>
<td>MAN6930</td>
<td>Seminar in Management</td>
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<tr>
<td>MAR5815</td>
<td>Marketing Management</td>
<td>3</td>
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<tr>
<td>MAR6816</td>
<td>Strategic Marketing Methods</td>
<td>3</td>
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<tr>
<td>MAR6830</td>
<td>International Marketing</td>
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<tr>
<td>MAR6930</td>
<td>Seminar in Marketing</td>
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<tr>
<td>QMB5305</td>
<td>Statistics for Management</td>
<td>3</td>
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</table>

**MAN6930 Seminar in Management**
A seminar in management studies applied to relevant and current business topics. Contemporary cases are utilized to apply learning in this highly participative course. Prerequisites: MAN 5055 or PAD 5055

**MAR5815 Marketing Management**
A study of the managerial perspective in the business marketing function. Management of marketing issues and critical decision making is stressed in the areas of strategy, advertising, market research, public relations, and selling in domestic and foreign environments. Prerequisites: None

**MAR6816 Strategic Marketing Methods**
An advanced study of strategic marketing methodology in complex consumer and industrial markets. Case studies of actual marketing problems will augment this study of the critical strategic component of marketing. Prerequisites: MAR 5815

**MAR6830 International Marketing**
Advanced study in practices and policies employed in international business, focusing on all marketing issues facing the international manager, including advertising, international monetary payments, cultural differences, staffing, and multi-national promotional strategies. Prerequisite: MAR5815

**MAR6930 Seminar in Marketing**
A seminar in marketing studies to develop the application of marketing concepts. Contemporary case studies augment the participatory environment of this course. Prerequisites: MAR 5815

**QMB5305 Statistics for Management**
A study of the practical application of statistics to business research and management problems. Students will learn statistical methods employed by executive decision makers, who must sort out and analyze large amounts of data in order to achieve organizational goals. Prerequisites: None
## MASTER of PUBLIC ADMINISTRATION COURSES

**PAD5021 Management Information Technology**
- **3 credits**
- A study of the analysis and application of information systems. Data, business information and knowledge management, hardware and software tools, and personnel issues are the central management considerations in this course of study. Prerequisites: None

**PAD5055 Management Processes**
- **3 credits**
- A course of study of the origins and current practices of management. The course includes a foundation in decision making, human resources, motivation, leadership, global management, planning, organizational structure, group behavior, ethics, and organizational culture. Prerequisites: None

**PAD5305 Statistics for Management**
- **3 credits**
- A study of the practical application of statistics to business and governmental research and management problems. Students will learn statistical methods employed by executive decision makers, who must sort out and analyze large amounts of data in order to achieve organizational goals. Prerequisites: None

**PAD6000 Public Administration: Function and Structure**
- **3 credits**
- An overview of the public administration sector and its impact on the community, the nation, and the individual. The course examines the function of various governmental units and their interrelationships with other governmental branches and units, the constituencies, and special interest groups. Prerequisite: None

**PAD6107 Executive Leadership**
- **3 credits**
- Advanced studies in leadership theory and practice. Leadership models are studied within the context of a variable situational environment, coupled with the individual characteristics of the leader. Prerequisite: PAD5055

**PAD6226 Research Methods**
- **3 credits**
- A study of the philosophy and methodology of conducting business and public sector research and reporting. Areas of study include primary and secondary data collection, on-line search methods, and the analysis and compilation of conclusions for decision making. A final research paper will focus on the student's area of concentration. Prerequisites: None

**PAD6311 Management of Human Resources**
- **3 credits**
- A survey course for line and staff management of human resources in a contemporary organization. The course includes human resource planning, recruitment, selection, training, and employee retention methods. Prerequisites: PAD 5055

**PAD6376 Professional Ethics, Social Responsibility, and Diversity**
- **3 credits**
- A study of the establishment and management of organizational standards for ethics, social responsibility, and cultural diversity. Case studies will augment the instruction of societal and legal requirements for responsible organizational behavior. The student is required to complete and document a community service project or field research project during the term of study. Prerequisites: None
PAD6406  Governmental Budgeting and Finance  3 credits
A survey of finance conventions and budgetary processes for public sector organizations. The course will cover sources of public funds and how the legislative process allocates financial resources to various agencies via a budgeting process. Prerequisite: PAD 6000

PAD6450  Non-Profit Organizations  3 credits
The evolution of organization theory in non-profit organizations, with emphasis upon modern concepts of organization. An overview of organization theory as implemented by not for profit organizations. Prerequisites: None

PAD6506  Non-Profiting Budgeting/Finance  3 credits
Survey of concepts, principles and practices in non-profit budgeting; interrelationships of planning, programming and budgeting; their role in the management process. Prerequisites: PAD6450

PAD6600  Non-Profit Strategy and Policy  3 credits
The available strategic choices for the nonprofit executive or manager involved in policy or decision making processes will be explored. Development of a conceptual framework for differentiating types of strategic policies, e.g., distributive, regulatory, re-distributive; examination of the contribution of economic, qualitative, and research techniques to the development, administrative and evaluation of these policies in a nonprofit organization. Prerequisites: PAD 6450, PAD 6506

PAD6895  Public Policy Analysis  3 credits
A course of study that evaluates the best alternatives in establishing public policy in view of the often conflicting forces affected by policy. Students will study case applications in the establishment of public policy and exercise their own skills in proposing simulated responses to needs for new policy. Prerequisites: PAD 6000, PAD 6406

PAD 6950  Public Administration Capstone Course  3 credits
This seminar is the capstone assessment course, which requires the Public Administration student to apply knowledge gained from required “Track” courses. A series of case studies and papers provide the student an opportunity to analyze concepts, explain principles, and demonstrate a sound understanding of how the administration of government impacts business, the American public, and society in general. Prerequisites: PAD 6450 and PAD 6506 and PAD 6600 or PAD 6000 and PAD 6406 and PAD 6895

PAD6999  MPA Comprehensive Examination  0 credits
A non-credit requirement to pass the Master of Public Administration Comprehensive Examination after completion of the Public Administration courses and as a qualifying condition for graduation. PAD6999 is not a course of study, but is an examination that is listed as a course number to assure documentation of successful completion. Prerequisites: Completion of all courses required for graduation
**MASTER of SCIENCE IN COMPUTER INFORMATION TECHNOLOGY COURSES**

**CIT 5110  Project Management**
3 credits
Managing projects within an organizational context, including the processes related to initiating, planning, executing, controlling, reporting, and closing a project; project integration, scope, time, cost, quality control, and risk management; managing the changes in organizations resulting from introducing or revising information systems; identifying project champions, working with user teams, training, and documentation; the change management role of the IT specialist. Graduate research skills will be practiced and evaluated through an additional assignment. Prerequisites: CIT3101

**CIT 5120  IT Policy & Strategy**
3 credits
This course focuses on the activities of organizations in relation to the use, creation, and exploitation of technology, and considers many key theories and tools that CIO's may use. It examines well-established information technologies as well as emerging technologies and the evolving reality of technological innovation in leading companies and industries by the use of case studies. Prerequisites: CIT3101

**CIT 5210  Network Operating Systems**
3 credits
Students will extend their skills and knowledge of network technology through an examination of more complex network environments. Topics will include client/server configurations, remote access, wide-area networking, and IP subnetting. Emphasis will be on practical implementation of these concepts in modern network operating systems. Students will use Windows 2000 Professional extensively and will be introduced to Windows 2000 Server. Other network operating systems, including Windows NT 4.1, Novell, and Linux will be part of the lab environment. Students will compare and contrast several network operating systems. Graduate research skills will be practiced and evaluated through an additional assignment. Prerequisites: CIT3210

**CIT 5311  Web Applications**
3 credits
This course surveys client and server side topics. It also prepares students for the CompTIA I-Net+ certification exam. The course develops client and server topics via 12 projects: [Client Side] 1) Basic HTML; 2) Advanced HTML (including CSS, Image Maps, forms, tables, and frames); 3) form validation using JavaScript; 4) Java applets; 5) XML and VRML; 6) creating and using cookies via JavaScript; [Server Side] 7) form processing via e-mail and other standard server-side applications; 8) simple CGI using Perl, ASP, and Coldfusion; 9) interfacing with a database using ASP; 10) ASP interaction with server databases. Additional projects are developed per the particular interests of the instructor and the students. Generally the coding for a shopping cart is studied with additional XML examples. Graduate research skills will be practiced and evaluated through an additional assignment. Prerequisites: CIT2310

**CIT5411  Advanced Database Management Systems**
3 credits
This course presents in detail the concepts of advanced database design and implementation, transaction management and concurrency control, distributed DBMS, database warehousing, and object-oriented databases. Special emphasis is placed on a project implementation approach to reinforce selected topics. Advanced topics in SQL and Crystal Reporting are also examined. Graduate research skills will be practiced and evaluated through an additional assignment. Prerequisite: CIT2110

**CIT 5521  Systems Analysis & Solution Architectures**
3 credits
This course covers the analysis of business requirements and the definition of technical solutions architectures. Issues to be covered include security, performance, maintenance, extensibility, integration into existing applications, data models, and conceptual and logical design. Graduate research skills will be practiced and evaluated through an additional assignment. Prerequisites: CIT2510
CIT 5531  **Software Engineering**  3 credits
This course addresses the classic issues of software engineering, including hardware considerations, system life cycle, project planning, metrics for software productivity and quality, requirements analysis, design, and language selection. Alternative approaches, including object-oriented, prototyping, data flow, and data structures, are compared. Prerequisites: CIT5521

CIT 6122  **Integrating the Enterprise**  3 credits
This course presents IT integration from a non-technical department heard point of view, with the primary emphasis being the role of information systems in transforming organizations and industries. An integrated view of the organization from an external and internal perspective is presented. IT's internal role in integrating the enterprise through a cohesive set of business processes and functional applications to meet business needs is explored, as is enterprise resource planning and enterprise functionality. Collaborative systems and consideration of external relations with suppliers, outsourcers, and customers is also covered. This course will help the student to learn what to build rather than how to build it, and how to communicate technical ideas to non-technical users and managers. Prerequisites: CIT5120; Corequisite: completion of MCIT core

CIT 6124  **Integrating the IT Function**  3 credits
This course presents IT integration from the CIO's perspective, with the primary emphasis being the tactical/operational responsibilities and roles of the CIO. Topics include governance considerations that link the IT-business organizations, current / emerging issues in creating and coordinating the key activities necessary to manage the tactical and strategic operations of the IT function, and coordinating skills and organizational IT infrastructure. Prerequisites: CIT5120; Corequisite: completion of MCIT core

CIT 6126  **Integrating Information Technologies**  3 credits
This course presents IT integration from the IT department's perspective, emphasizing the development of an integrated technical architecture (hardware, software, networks, and data) to serve organizational needs in a rapidly changing competitive and technological environment. Topics include technologies for intra- and inter-organizational systems and current / emerging architectures and technologies with an emphasis on methods that create vertical (within a technology type) and horizontal (across technology types) integration. Prerequisites: CIT5120; Corequisite: completion of MCIT core

CIT 6210  **Network Analysis, Design, & Management**  3 credits
This course examines technical management issues and problems involved with network management, control, and operations in an enterprise environment. Topics include: planning and documenting communications networks, functional specifications and performance management, SLA’s, fault and performance management, disaster management, managing change-configuration management, technical standards including SNMP and RMON, monitoring tools and tool selection, customer care, and human factors. Prerequisites: CIT5210

CIT 6220  **Network Security in the Enterprise**  3 credits
Computer networks have become a critical component of the daily operations of most businesses, government entities, and other institutions. As the boundaries between private networks and the public Internet have become blurred, the level of threat to confidentiality, privacy, and information security has escalated dramatically. This course discusses computer and network security within the framework of the modern enterprise. Students will identify and examine the major issues, assess levels of risk, types of threats and attacks, as well as the strategies, skills, and tools necessary to mount an effective defense. Prerequisites: CIT6210
CIT 6290  Network Technology Seminar  3 credits
This course will allow the student to develop a minimum level of expertise in a specific area of advanced networking. Lecture and discussion of current topics will be combined with significant student research. The focus of this course will change each time it is offered. This will allow the course to remain current with developments in computer networking technologies. Prerequisites: CIT6220

CIT 6310  Visual Interface Design & Implementation  3 credits
This course presents human-computer interface (HCI) issues as they relate to the web. In addition to developing the theoretical aspects of HCI, the course also stresses how to implement good design concepts using software engineering techniques. Included in the engineering part of the course are topics such as requirements analysis and specification, implementation, and testing. Prerequisites: CIT5311

CIT 6320  Programming Internet Information Systems  3 credits
Within the context of developing web information systems, this course quickly reviews elementary Java and then develops the advanced features of Java that are frequently used to effect robust web applications. These include Swing components, concurrent programming, network programming, Servlets, Javaserver pages, JDBC, and XML processing with Java. Prerequisites: CIT5311

CIT 6330  Advanced Markup Languages  3 credits
This course examines the history of markup languages starting with SGML and a quick review of HTML, XHTML, CSS, and the possible interfaces between JavaScript and CSS. XML is then examined in detail, including XSLT, schemas, DTDs, and other topics. Finally, SMIL, WML, and SVG are presented as examples of the use of XML to achieve specific functionality within the domains of multimedia, wireless technologies, and scalable vector graphics. Prerequisites: CIT5311

CIT 6530  Object-Oriented Analysis & Design  3 credits
This course presents the object-oriented (OO) paradigm and its application throughout the software and systems life cycles. While it is expected that the student will become proficient in a particular OO language, it is the more general concepts of OO analysis (OOA), OO design (OOD), and OO programming (OOP) that will be of primary emphasis. The student will also be expected to be able to read and comprehend recently published literature in the area. Prerequisites: CIT5311

CIT 6590  Software Systems Development Seminar  3 credits
An examination of current literature and the current state of the art of software systems development. Prerequisites: CIT6530

CIT6900  Project  3 Credits
A research effort / feasability study to determine a potential solution to a problem of interest in the computer / business community, accompanied by a solution. The project may be research-oriented, in which the primary emphasis is on researching current / state-of-the art practices, accompanied by a proof-of-concept system. Alternatively, the project may be more solution-oriented, in which the primary emphasis is on constructing a more detailed working / prototype solution. Specific topics require approval of the Computer Information Technology Graduate Committee, supervision by a CIT Graduate Faculty Advisor, and a second reader (or co-advisor) from the CIT Faculty. A written report is required, as is an oral presentation to the MCIT Graduate Program Committee. This course is normally taken during one of the student's final two terms. Corequisite: completion of MCIT Concentration
CIT6900 Thesis
A continuation of CIT6900. While the thesis may vary widely in scope, the typical thesis will consist of an in-depth research effort and an implementation of a detailed working / prototype solution (i.e., it will encompass both types of projects from CIT6900). Specific topics require approval of the Computer Information Technology Graduate Committee, supervision by a CIT Graduate Faculty Advisor, and a second reader (or co-advisor) from the CIT Faculty. A written report is required, as is an oral presentation to the MCIT Graduate Program Committee. This course is normally taken during the student's final term. Prerequisite: CIT6900
MASTER of SCIENCE IN CRIMINAL JUSTICE COURSES

MCJ 5100  Criminal Procedure  3 credits
An advanced study of criminal procedure and due process as it applies to law enforcement.

MCJ 5130  Criminal Justice Research  3 credits
This course prepares the student to develop and implement research methods using literary, statistical, and case histories as a foundation.

MCJ 5140  Statistical and Computer Applications In Criminal Justice  3 credits
An examination of specific methods in the development of and application of statistical data in criminal justice research and program development utilizing computer and Internet resources.

MCJ 5250  Criminal Justice Theory  3 credits
A study of classical and neo-classical theories of criminality and the interrelation with socio-economic, political, behavioral and medical issues.

MCJ 5200  Special Topics in Crime and Social Morality  3 credits
A special study of topics in the field of crime and social morality which are of interest to the criminal justice community and the student, in cooperation with a faculty mentor.

MCJ 5210  Contemporary Organizational and Management Theories and Application  3 credits
A study of contemporary organization and management of criminal justice agencies which provides the student the opportunity to develop and test an evaluation plan of some aspect of an existing agency.

MCJ 6000  Seminar in Criminal Justice Organization And Administration  3 credits
Application of organizational and administrative principles in law enforcement, court, and correctional settings, with an assessment of trends and theories emphasizing either law enforcement, the courts, or corrections.

MCJ 6010  Seminar in Current Trends in Law Enforcement Issues and Problems  3 credits
This course examines topical areas of criminal justice by reviewing past and present problems. This course assists the practitioner in predicting future concerns and possible methods of effective control.

MCJ 6011  Studies in Criminal Deviance  3 credits
A study of criminal behavior in contemporary investigation regarding “Serial Homicide” and related Sociological and Psychological behavior. Prerequisite: MCJ 5200

MCJ 6012  Human Behavior and Mental Processes  3 credits
This course focuses on issues encountered in real world experiences, and the general nature of human behavior as influenced by society, deviance, and patterns of personal interaction. Specific trends in the identification and application of various psychological problems, interpersonal relations and a general overview of mental illness will also be examined, as will the historical and changing areas of psychological study, methods of research, and analysis related to abnormality. Prerequisite: MCJ 6011
**MCJ 6013 Counseling Theory and Models**  
A systematic, comprehensive, and balanced course of study in individual counseling theory designed to help the student learner understand a wide variety of therapy models. Theories of counseling include psychoanalytic Adlerian, existential, person-centered, Gestalt, interpersonal, exposure, and integrative. The course provides an integrative framework that embraces similarities and the fundamental differences among the counseling and psychotherapeutic models. Prerequisite: Permission of the Program Chair to determine undergraduate support.

**MCJ 6015 Psychological Patterns and Criminal Identification**  
This course is designed to provide the sworn and civilian staff within the field of criminal justice a broad based understanding of forensic methods associated with the identification and labeling of specific maladaptive behavior. Psychological patterns of behavior and the range of classifications of that behavior, which fall within the categories within the DSM-III-R will also be examined. Prerequisites: MCJ 6000, MCJ 6041

**MCJ 6020 Seminar in Corrections Administration**  
An examination of historical policies and procedures of corrections with emphasis on contemporary trends in corrections law, care, and custody. Prerequisite: MCJ6000

**MCJ 6030 Seminar in Law and Social Control**  
A study of classical and neoclassical theories of criminality and their interrelation with socio-economic, political, behavior, and medical issues. Prerequisite: MCJ6000

**MCJ 6041 Psychological Disorders**  
An analysis of the specific medical and psychological characteristics of the behavior and study of diagnostic and evaluation/treatment methods. Prerequisites: MCJ6000

**MCJ 6100 Seminar in Judicial Process and Current Trends in Criminal Law**  
An examination of the American Legal System from a political science and human rights perspective regarding the court’s role in criminal justice concerning hate crimes, racial, and ethnic issues. Prerequisite: MCJ5100

**MCJ 6101 Special Topics in Criminal Justice And Social Problems**  
An analysis of selected areas of law enforcement with an emphasis on specific issues related to the increased diversity in society including personnel practices, ethnic balance, and cultural awareness. Prerequisite: MCJ6000

**MCJ 6110 Seminar in Community Corrections**  
An examination of the development, organization, evaluation, and trends of community corrections systems as intermediate sanctions and an alternative to incarceration. Prerequisite: MCJ6000

**MCJ 6120 Seminar in Juvenile Justice**  
An examination of the scope and extent of delinquency, the impact of younger delinquents charged as adults, and examination of theories and polices related to juvenile delinquency and crime. Prerequisite: MCJ5130 or MCJ5140

**MCJ 6201 Stress Management and Behavior**  
A study of the factors leading to stress in members of the Criminal Justice Community, the effects and symptoms of stress, and management of stressed personnel.
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<th>Course Code</th>
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<tr>
<td>MCJ 6220</td>
<td>Independent Study</td>
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<td>Research and a thesis paper on a subject related to Criminal Justice in the field of Psychology, Sociology, Law, or Management under the guidance of a faculty mentor. Prerequisite: Permission of the Program Chair and MCJ5130 or MCJ5140</td>
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<td>MCJ 6300</td>
<td>Criminal Justice Project in Policy and Practice</td>
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<td>The student participates in a review of a specific agency’s policies and practices for purposes of expansion, improvement, or modification. This requires the approval and supervision of a faculty mentor and the Criminal Justice agency. The project is presented by the student to the Criminal Justice Graduate Committee for review and grading. This course is taken during the student’s final term.</td>
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<td>MCJ 6301</td>
<td>Constitutional and Statutory Policies Analysis in Criminal Justice Agencies</td>
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<td>A study of the specific guidelines which govern Criminal Justice Agencies and the specific duties of personnel in such agencies. Prerequisite: MCJ6000</td>
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<td>MCJ 6302</td>
<td>The Administration of Justice</td>
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<td>Review of various organizational models in contemporary corrections, police, probation, and parole agencies to include juvenile and school related agencies. Prerequisite: MCJ6000</td>
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<td>MCJ 6303</td>
<td>Corrections Systems</td>
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<td>A study of the several corrections within the United States and their approaches to classification, care, and custody. Emphasis will be on methods of security, education of inmates, earned time, and elderly inmate issues. Prerequisite: MCJ6000</td>
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<td>MCJ 6304</td>
<td>Correctional Institutions: Organization, Law and Policy</td>
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<td>A study of penal organization, the federal and state laws that govern correctional facilities, and standard policies and procedures of penal institutions. Prerequisite: MCJ6000</td>
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<td>MCJ 6305</td>
<td>The Budgeting Process</td>
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<td>A study of the budgeting process for Law Enforcement Agencies, the Courts, and Corrections, with a review of budgets of various agencies and the process used to develop them.</td>
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<td>MCJ 6306</td>
<td>Internship</td>
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<td>An internship is served with a Criminal Justice Agency approved by the Criminal Justice Graduate Committee in which the student works under the supervision of the agency and a faculty mentor in a capacity or activity in which the student has never before worked and subsequently provides documentation or a report of the nature and function of that service.</td>
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<td>MCJ 6307</td>
<td>Forensic Psychology</td>
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<td>A course designed to introduce the student to the field of forensic psychology. Forensic psychology, as a field, is in a state of formulation and development. The coverage of this course will be broad and inclusive. Prerequisites: MCJ 6000</td>
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<td>MCJ 6308</td>
<td>Hate Groups as an International Concern</td>
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<td>This course addresses “hate” related activity, criminal, and otherwise, that is of concern to not only the European Union, but other emerging political entities. The increasing activity on this front as evidenced by the mass media in Austria, France, Germany, Spain, Sweden, and the United Kingdom has implications that affect the criminal justice system in the United States.</td>
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</table>
MCJ 6309  Ethics in the Criminal Justice System  3 credits
Legal and Ethical Issues in Criminal Justice is designed to address behaviors, which are fundamental to the orderly operation of a criminal justice agency. Cultural and legal points of reference will be examined in an attempt to determine the best methods of resolving any conflicts between the two.

MCJ 6400  Research and Thesis in Criminal Justice  3 credits
A formal thesis including research and statistical applications. Topics require approval of the Criminal Justice Graduate Committee and supervision of a faculty mentor. The Thesis is reviewed by the Criminal Justice Graduate Committee and the English and Math Departments, and then defended by the student to the Criminal Justice Graduate Committee. This course is taken during the student's final term.
# MASTER of SCIENCE IN ENVIRONMENTAL MANAGEMENT COURSES

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<tr>
<th>Course Code</th>
<th>Course Name</th>
<th>Credits</th>
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<tbody>
<tr>
<td>ENV 5050</td>
<td>Environmental Management Theory</td>
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<td>A course that provides the framework for understanding the multi-disciplinary field of environmental management. The course examines nature and history of major types of environmental issues and relates the fundamental concepts of ecology to the decision-making process. Case studies are used to provide real world examples and illustrate the complex interactions environmental managers must contend with in their work. Prerequisites: None</td>
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<tr>
<td>ENV 5175</td>
<td>Field Ecology of South Florida</td>
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<td>Through a series of field trips, this course provides first-hand experiences in the major habitats in south Florida. The course emphasizes identification of major flora and fauna, identification and assessment of water and land use issues for each habitat and an analysis of the ecological implications of habitat manipulation. Occasional overnight travel on weekends is required. Prerequisites: ENV5050, ENV 5225</td>
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<td>ENV 5225</td>
<td>Ecological Case Studies</td>
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<td>This course examines the principles of population, community and ecosystem ecology and how environmental managers apply ecological principles to problem solving. The course incorporates national, state and local case studies. Prerequisites: ENV5050</td>
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<tr>
<td>ENV 5320</td>
<td>Issues in Water Management</td>
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<td>An in-depth examination of water management with an emphasis on the Greater Everglades Ecosystem Watershed water issues. This course discusses the environmental and societal considerations of the impact of the quantity, quality, timing and distribution of water in watersheds. Prerequisites: ENV5050</td>
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<td>ENV 5475</td>
<td>Economics, Finance and the Environment</td>
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<td>This is a study of current environmental economic thinking that integrates theory with practical applications using case studies. The course also examines the implications of finance, budgeting and accounting principles on environmental management issues. Prerequisites: ENV5050, ECO 5705</td>
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<tr>
<td>ENV 5510</td>
<td>Ethics and the Environment</td>
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<td>There are 3 primary objectives in this course: First, the course will introduce a conceptional framework for identifying and analyzing the ethical impacts of environmental management and utilization decisions. Second, examine several contemporary and competing ethical theories will be examined that offer solutions to such environmental concerns as pollution, global warming, extinction of species, and destruction of habitats. Third, the course will help provide the tools necessary for environmental managers to communicate their evaluative judgments effectively. Prerequisites: ENV5050</td>
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<tr>
<td>ENV 5580</td>
<td>Environmental Politics and Policy</td>
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<td>This course examines how environmental policy is created at the federal, state and local levels and how politics influence - for better and worse - the process. Case studies and role-playing are used to illustrate how the process works. Prerequisites: ENV5050</td>
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<tr>
<td>ENV 5765</td>
<td>Environmental Law</td>
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<td>A study of the major federal and Florida state laws pertaining to environmental issues and endangered species. Using case studies, the course examines how environmental laws impact the decision-making process for projects impacting the environment. Prerequisites: ENV5050</td>
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<tr>
<td>Course Code</td>
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<tr>
<td>ENV 5880</td>
<td>Data Management and Analysis</td>
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<td>This course examines statistical analyses used by environmental managers and develops a framework for handling, analyzing and interpreting data, including large data sets, as it applies to solving environmental issues. Prerequisites: ENV5050, GEB 6226</td>
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<tr>
<td>ENV 5910</td>
<td>Restoration and Mitigation</td>
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<td>A course examining the theory and practical applications of ecological restoration and mitigation commonly associated with the permitting and regulatory processes at the state and federal levels. Field trips, case studies and practical experiences are used to give students hands-on training. Prerequisites: ENV5050</td>
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<tr>
<td>ENV 5990</td>
<td>Environmental Permitting and Compliance</td>
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<td>This course provides an in-depth examination of how the state and federal environmental permitting process works and how it is viewed by government agencies, non-governmental organizations, and businesses. The course also provides theoretical and field-based instruction on conducting environmental compliance work. Prerequisite: ENV5050, ENV 5765</td>
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<tr>
<td>ENV 6120</td>
<td>GIS for Managers</td>
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<td></td>
<td>A study of geographic information system theory and technology and how to apply information and data obtained from geographic information systems to environmental management issues. Students will learn techniques that will allow them to use the basic functions of ESRI's ArcView. Prerequisites: ENV5050</td>
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<tr>
<td>ENV 6210</td>
<td>Environmental Consulting</td>
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<td>Using real-world situations, students assist non-commercial organizations by providing environmental consulting services. This is a team-oriented project that involves integrating the skills taught in the master's degree program. Prerequisites: ENV5050</td>
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<tr>
<td>ENV 6340</td>
<td>Environmental Management in Emerging Countries</td>
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<td>This is a field course requiring travel to an emerging country for one to three weeks. Students will work with professionals in the host country on a specified topic in environmental management. There will be pre-trip preparation time and a post-trip follow-up and assessment work. Prerequisites: ENV5050, approval of the Program Chair</td>
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<tr>
<td>ENV 6480</td>
<td>Global Ecology</td>
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<td>An analysis of major global environmental issues and how they impact ecosystems and biomes. The course discusses possible outcomes for resolving these issues, examines the long-term solutions needed to address global environmental issues and relates the impact of global events to the ecosystems and human culture in south Florida. Prerequisites: ENV5050</td>
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<tr>
<td>ENV 6825</td>
<td>Environmental Strategic Planning</td>
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<td>This capstone course integrates the business, management, communication and environmental science concepts students have learned in the program. Use of case studies and expert guest lecturers are used to bring the coursework into a real world focus that prepares graduates to assume functional roles as environmental managers. Prerequisites: ENV5050, approval of Program Chair</td>
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<tr>
<td>ENV 6950</td>
<td>Environmental Management Project</td>
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<td>This is a directed study project supervised by the student's advisor. The written report and oral presentation examines a relevant issue in environmental management. Prerequisites: ENV5050, approval of Program Chair</td>
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STUDENT SERVICES

The Student Services division offers programs which provide students with lifelong learning opportunities and services that enhance the collegiate experience. From the initial contact in the Office of Admissions to the continuing support network of the Alumni Association, Student Services furnishes encouragement and information to the students of International College.

The offices for Student Services and the College Administration have an "open-door" policy and staff available to help answer any questions. Appointments are not necessary, but are strongly recommended for student convenience.

THE OFFICE OF THE EXECUTIVE VICE PRESIDENT OF FINANCE & STUDENT SERVICES

The Executive Vice President of Finance and Student Services works to gain and maintain good communications and working relationships among students, faculty, and administrators. Questions or concerns regarding student services or financial affairs should be brought to the attention of the Executive Vice President of Finance and Student Services.

THE OFFICE OF ADMISSIONS

The Director of Admissions is responsible for enrollment and providing informational support to new IC students. The Director is assisted by Admissions Coordinators who have the responsibility of recruiting prospective students. They introduce new enrollments to International College and maintain contact with them throughout the process of admissions.

THE OFFICE OF FINANCIAL AID

Financial Aid is available at International College to help the student meet educational expenses. Financial Aid offices are located on both campuses. Students at the learning sites meet with the Student Services Coordinator to coordinate the financial aid process and establish the connection with the Financial Aid offices. The office administers and coordinates the financial aid program for students and provides financial aid counseling. Most forms of financial aid are based upon student financial need, college costs, and the availability of funds. The Director of Financial Aid and the Financial Aid Officers guide each student candidate through the application process and assist in the completion of the necessary forms.

STUDENT DEVELOPMENT

Student Development is the branch of Student Services that sponsors programs and services in assisting students in adjusting to college, enhancing student life, and representing student concerns. More specifically, the services include orientation, student activities, student organizations, counseling, career guidance, placement assistance, scholarships, and enforcement of college regulations.

Student Development services offer opportunities for personal development within the offices of the Dean of Students, Counseling, and Career Development. The Dean of Students has administrative oversight of these three services. The Director of Counseling is the supervisor of the Career Development Offices in addition to serving as the college counselor.

THE OFFICE OF THE DEAN OF STUDENTS

The Dean of Students has administrative responsibility for the supervision of the Student Development programs and services concerning the enrichment of the collegiate experience at International College. Such services include the presentation of programs and activities that focus on the cultural, social, academic, and intellectual aspects of the College. The Dean of Students also serves as the Alumni Affairs Director.
The Dean of Students coordinates the Student Development offices and serves as supervisor of student activities, working in cooperation with the faculty and staff members as administrative advisors to the various clubs, organizations, and publications. The Dean spends time at both campuses to serve the student body. Appointments are not necessary, but can be helpful. The toll-free telephone numbers listed in the Bulletin and email are available for easy connection with the Dean of Students for all students at the campuses, learning sites or online.

THE OFFICE OF COUNSELING
The Director of Counseling provides counseling services to address the variety of concerns of the International College student. Students may receive assistance with problems that interfere with academic progress such as daily living, adjustment to college life, time management, or relationship issues through individual or group counseling.

Counseling services include but are not limited to:
1 Individual and confidential counseling for students who can benefit from short term problem solving;
2 Referral resources available in the community and through private and public service agencies;
3 Crisis intervention;
4 Drug education and referral services, and
5 Educational seminars and workshops.

The Counseling services are available to all matriculated International College students. There are Counseling offices at the Naples and Fort Myers campuses with an open door policy; however, it is best to schedule an appointment with the Director of Counseling. The Director of Counseling may be contacted directly by the students. Students are encouraged to leave a voice message for the Counselor. Students may use the toll-free telephone numbers for access.

DISABILITY SUPPORT SERVICES
Recognizing its commitment to providing equal access and equal opportunity, the College provides disability support services which assist individuals with special needs in accessing and making use of campus services and facilities. Disabled students are encouraged to contact the ADA Coordinator to make arrangements for any needed assistance, to receive an orientation to the campus, and to discuss the support they will need to complete their academic program. The Office of Counseling also helps individuals to integrate into the campus community. Anyone requiring special accommodations in order to participate in campus events should contact the ADA Coordinator four weeks prior to scheduled activities.

THE OFFICE OF CAREER DEVELOPMENT
The Office of Career Development provides a wide range of services to students and graduates. The staff offer both one-on-one and group advisement on topics such as career decision-making, career assessment, resume and cover letter preparation, interviewing skills and techniques, and job search strategies. Job placement assistance is also available in that the office maintains information on current full-time and part-time employment opportunities and serves as a resource for both employers and job seekers. Outreach services include participation in local career fairs, presentations in classes, and meetings with prospective employers. Office hours of staff are posted at each campus. While students are seen on a walk-in basis, appointments are strongly encouraged. Services provided by the Office of Career Development are available free of charge to all registered students and graduates.

PROGRAMS and SERVICES

Orientation
Prior to attending classes, new students, as well as those returning to the College after one year or more of nonattendance, are required to participate in an orientation program. This program is designed to acquaint students with the policies of the College and includes instructional sessions required to participate in graduate courses.
Publications
All official publications of International College are available for student input; the College reserves the right to edit and publish only information consistent with the mission and standards of the institution. Students should submit ideas, articles, and news to the administrator responsible for the respective publication. Any other publications or papers should be submitted to the Dean of Students for approval prior to campus distribution.

Student Activities
The Dean of Students has general responsibility for student activities, organizations, and services, and administers all extracurricular activities. All student social events and organized extracurricular activities are designed to encompass student interests and to enhance the philosophy and objectives of International College. Events must be sponsored by recognized student organizations with approval and support of the appropriate faculty advisor and the Dean of Students. All fund-raisers and sales by vendors must be authorized by the Dean of Students. College guidelines for registering, scheduling, advertising, and conducting all such activities and events are to be followed.

The College reserves the right to cancel an activity or event when there are reasonable grounds to believe that the activity or event will be detrimental to College operation or will endanger persons or property.

Activities are usually subsidized by the College through the Dean of Student's budget; therefore, most activities are free or inexpensive. Activities are publicized by articles in the student newsletter, The PANTHER PRESS, the student services newsletter, The Messenger, or by flyers posted on the many bulletin boards around the campuses.

STUDENT CLUBS AND ORGANIZATIONS
Belonging to an organization or club introduces the International College student to new friends and enriches the college experience. Extracurricular activities foster leadership development, improve people skills, and encourage involvement—characteristics employers look for and qualities that last a lifetime! The student activities programs exist for the enjoyment and benefit of all students.

The Alumni Association
Membership in the Alumni Association is open to all graduates of International College. The Alumni Association serves the needs of the graduates by providing contact with friends and connections made at the College. The Alumni Association helps pool resources, broadens the professional network and supports currently enrolled students, in addition to supporting the College. Activities are offered and the newsletter reports on the accomplishments, professional advancements, and news of the Alumni. Contact for the Alumni Association is through the Dean of Students.

The Entrepreneurial Club
A new student club approved in February 2002, the Entrepreneurial Club’s purpose is to gather for the exchange of ideas beneficial to promoting business growth.

The International College Ambassadors
The IC Ambassadors organization is open to the entire student body, and its purpose is to foster fellowship among students, develop leadership skills, participate in community service, and to represent the student body. The IC Ambassadors also assist Student Development in organizing and sponsoring social activities and programs for students and their families. Students should contact a Career Development Coordinator for details.

The Multicultural Committee
The Multicultural Committee is designed to cultivate appreciation and respect for personal and cultural differences among all members of the College community. Open to all students, its purpose is to enhance multicultural recognition
and to provide activities that will ensure a positive vision for the future through education, recognition, support of student organizations, and celebration of diversity. Students interested in participating with the Multicultural Committee are asked to contact the Director of Counseling.

**The Runners’ Club**
The Runners’ Club is a student organization open to all students, staff, faculty, and persons affiliated with International College who enjoy amateur charity running events. The goal of the Runner’s Club is to provide opportunities for better health through running, to inspire communication between individuals in the College community, and to increase awareness of our athletic abilities and potential.

**Policy for Forming Clubs**
Students enrolled at the College are free to organize and are encouraged to join associations which promote their common interests, so long as the following guidelines apply:

1. The purposes, principles, and polices of the organization are to be consistent with the general philosophies and principles of International College.

2. Membership in the organization is open to all currently enrolled college students in good standing without regard to age, color, gender, sexual orientation, religion, creed, national origin, political opinions or affiliations, disabled veteran status, disability, or age as provided by law and in accordance with the College’s respect for personal dignity. The exception is for those particular groups which are selective on the basis of scholarship, such as an honorary society.

3. Statements of the purpose, criteria for membership, rules or procedures, and a current list of officers are to be filed with the Dean of Students.

4. The policies and actions of the organization are determined only by those individuals who hold bona fide membership in the organization.

5. A faculty sponsor has been appointed by proper authority (the Dean of Students or College Administration).

6. The President of the College has approved the written request of the association for recognition.

7. The organization is in compliance with the general and specific policies enumerated herein.

**Club Conduct and Responsibilities**
Activities must conform with the stated purpose of the club or organization; may not cause a disturbance, and may not interfere with the regular operation of the College. Club meetings may not be held during class instruction hours. The President of the College reserves the right to disband any student club or organization that violates the rules and regulations of the College as set forth in official publications.

**Anti-Hazing Statement**
International College does not allow any student, faculty, staff, or alumni to engage in any activity that may be construed as hazing on or off campus. Hazing is any action taken or situation created that produces mental, emotional, or physical discomfort, embarrassment, harassment or ridicule. Such activities and situations include, but are not limited to, paddling in any form, creation of excessive fatigue, physical and psychological shocks, treasure hunts, scavenger hunts, road trips, wearing apparel that is conspicuous and not normally in good taste, engaging in public stunts, morally degrading or humiliating games and activities that can call undue attention to a difference in status.
between initiated and non-initiated members (running errands, carrying food or trays, etc.), and late work sessions which interfere with scholastic activities, regulations, and policies of International College.

Violations by individuals or student groups constitute grounds for disciplinary action. The policy on hazing applies to all campus organizations.

**Eligibility and Officers**
A student must maintain a 3.0 cumulative grade point average to be considered in "good standing" or eligible to participate in the clubs and organizations, or to serve as an officer of a student organization.

**Active - Inactive Status**
The clubs and organizations of International College are reliant upon the participation of the students. At times a club or organization may become inactive due to lack of student involvement or support. In order for a club to receive financial support through Student Development, the rules for club formation should be in place and the club should demonstrate active status through documented student membership and activity.

**Web Site Policy for Organizations**
All information for the IC College website relating to clubs and organizations must be approved prior to inclusion on the College website. Student leaders should submit information to the appropriate faculty advisor for consideration, and the faculty advisors will then contact the Dean of Students. The information is then forward by the Dean to the Director of Information Technology to post to the web. The Director of Information Technology will only upload information relating to clubs and organizations as submitted by the Dean of Students.

**Fund-Raisers**
All fund-raising projects for activities and organizations must have prior approval by, and be coordinated with, the Office of the Dean of Students. In addition, these must be services or product-oriented. Clubs and organizations are not permitted to solicit off-campus funding without prior approval.

**Social Event Areas**
In regard to facility use, social events in all areas, on campus or at a host site, must receive approval from the Executive Vice President of Finance and Student Services. Social events with alcohol will be allowed in appropriately enclosed areas with permission from the Executive Vice President of Finance and Student Services.

**STUDENT RIGHTS AND RESPONSIBILITIES**
Acceptance to the College and matriculation entitles each student to the rights and privileges of membership in the International College community. As in other communities, students must assume the responsibilities and obligations accompanying these privileges. The responsibility for maintaining appropriate standards of conduct and observing all College regulations and policies rests solely with the student.

Each student is held responsible for behaving in a manner consistent with the best interest of the College and of the student body. In order to protect the rights and privileges of all students, there are student behavior standards which are intended to facilitate the desired environment and educational goals of the College and its students. It is important that each student become familiar with the responsibilities and the rights afforded students by the College.

**THE STUDENT ROLE IN INSTITUTIONAL DECISION MAKING**
International College is aware that our greatest resource is our students, and the Administration is committed to attending to the student welfare. Institutional decision making involves an appreciation of the total academic community. The student plays an important role in decision making through participation in the clubs and organizations. As deemed appropriate by the College administration, students may be invited to join institutional committees. Each student is encouraged to bring concerns, issues, and ideas to the attention of the Administration through the Dean of Students.

**Students Suggestions and Complaints**
An institutional suggestion or complaint form is located in the lobbies and bookstores of the College. Students may complete the form which will be forwarded to the Assistant to the President who in turn will direct the suggestion or complaint to the appropriate Administrator for review. The forms must be signed with a legible signature for a response. International College will give appropriate consideration to all suggestions; however, any compliance with suggestions or complaints is not guaranteed. The IRC has a suggestion box for comments relative to the library.

**STUDENT BEHAVIOR STANDARDS**

International College has established the following behavior standards to develop student awareness and responsibility to the College community and the institution. Behavior, for which a student is subject to discipline, or dismissal from a class, an internship, or the College, falls into these categories:

1. Any act of dishonesty toward the College, including (but not limited to) cheating, plagiarism, misuse of College documents or records, forging or knowingly furnishing false information to the College.

2. Obstruction of or disruption to, including (but not limited to) teaching, research, administration, disciplinary procedures, or any scheduled College activity.

3. Damage to or theft of College property, or property of a member of the College community while located on College property.

4. Unauthorized entry or access to College equipment, facilities, supplies, or records.

5. Abuse of any person on College property or conduct which endangers the health of any person.

6. Unlawful possession, use or distribution of any controlled substance as defined by law on College property.

7. Disorderly, lewd, indecent or obscene conduct on College property or at College events.

8. Failure or refusal to comply with lawful directions of College officials acting in the performance of their duties.

9. Failure or refusal to comply with the internship policies and procedures established for each program. If a student’s behavior results in an internship being terminated, the student will not be assigned to another internship, which may result in the student not being able to graduate.

10. Failure or refusal to comply with the College policy that no person will be permitted on campus while intoxicated and no consumption of alcoholic beverages will be permitted during classes.

11. Violation of any College policy or regulation.

**STUDENT DISCIPLINARY PROCEDURES**

Students in violation of the Student Behavior Standards are subject to disciplinary action. An interim administrative suspension may be imposed without hearing pending final disposition of a disciplinary action for such violations. A formal suspension, probation, or dismissal may be imposed after formal proceedings as follows:
1. The student has been served written notice of the violation. Service may be in person or by sending the notice U.S.
regular mail to the address provided on the last registration form signed by the student.

2. The student, upon the student's request, is provided inspection and/or review of the evidence of the violation.

3. The evidence of the violation is reviewed by the disciplinary hearing officer.

4. Within 7 days of the notice of violation, a student may request a hearing before the Hearing Officer. A hearing shall
be held within seven days of the request, in which the evidence of the violation is presented, and the student is
afforded an opportunity to examine the evidence of the violation and present any defense or extenuating or
mitigating circumstances.

5. A written finding is provided to the student, the President, and Executive Vice Presidents within seven days of the
hearing. The written finding will contain a summary of the facts upon which the disciplinary decision is made and
the terms and conditions of the disciplinary action.

A suspension or probation will state the duration and terms of the suspension or probation, and conditions of termination
of the suspension or probation. A dismissal is final and prohibits re-entry into the College.

The disciplinary hearing officer will be either the Dean of Students or an ad hoc committee appointed by the Dean of
Students. The composition of a disciplinary committee will be in the sole discretion of the Dean of Students.

A student may appeal the decision of the Disciplinary Hearing Officer or the Disciplinary Committee, if one is used, to
the President of the College. The President will have final authority over the matter.

**GRIEVANCE POLICY**

**PURPOSE**
The primary objective of a student grievance procedure is to ensure that concerns are promptly dealt with and resolution
reached in a fair manner. It is essential that each student be given adequate opportunity to bring complaints and problems
to the attention of the college administration with the assurance that each will be given fair treatment. The student
grievance procedures of International College are designed to provide effective means for resolving legitimate issues that
are subject to the grievance process.

**GRIEVANCE DEFINITION**
A grievance is defined as dissatisfaction occurring when a student feels or thinks that any condition affecting him/her
is unfair, or creates unnecessary hardship.

**THE INFORMAL GRIEVANCE PROCEDURE**
The initial phase of the student grievance procedure is oral discussion between the student and the College instructor,
administrator, or staff member alleged to have caused the grievance in order to communicate and resolve the problem.
The meeting should be held as soon as the student first becomes aware of the problem. If the student has good cause
not to meet with the person(s) alleged to have caused the grievance, or considers the response to the grievance to be
unsatisfactory causing the grievance to still exist, then the student should consult with the person's supervisor to attempt
to resolve the problem. Should the matter remain unresolved to the satisfaction of the student, then the student may file a
formal grievance.
THE FORMAL GRIEVANCE PROCEDURE
To file a formal grievance, the student should obtain a grievance form from the office of the Dean of Students and file it with the Dean of Students.

The Dean of Students will serve a copy of the Grievance Form to any and all parties which the student has included in the grievance and the Hearing Officer.

The Hearing Officer will be the Executive Vice President of Academic Affairs for all academic grievances, or the Executive Vice President of Finance and Student Services for non-academic grievances.

Within seven days of service of the grievance the accused parties will submit in writing their explanation, if any, to the Hearing Officer.

Upon request, the parties will submit for inspection and/or review any evidence relevant to the grievance which the parties have knowledge of to any other party to the action.

Within 14 days of the filing of the Formal Grievance the Hearing Officer will have a preliminary hearing to determine if there is probable cause to proceed with the grievance and attempt to resolve the matter.

If the Hearing Officer determines that there is not probable cause to support the grievance then the Hearing Officer will dismiss the grievance in writing stating the reasons for that finding. Such decision may be appealed to the President who will have final authority on that issue.

If the Hearing Officer finds there is probable cause to support the grievance and the matter remains unresolved then the matter will proceed to the Grievance Committee, which is ad hoc.

If the matter is Academic in nature, the Committee will consist of three Faculty Members, one Student, and a Chair selected from the Administration of the College. The Chair will have a vote. The minimal participation in a Grievance Committee meeting is one Faculty, one Student, and the Chair.

If the matter is non-academic in nature, the Committee will consist of three Administrators, one Student, and a Chair selected from the Faculty. The Chair will have a vote. The minimum participation in a Grievance Committee meeting will be one Administrator, one Student, and the Chair.

Within 14 days the Grievance Committee will convene a hearing to determine the resolution of the grievance.

STUDENT GRIEVANCE COMMITTEE PROCEDURE
The Grievance Committee will hear the matter and resolve the dispute subject to the following:

1. The Student will present all relevant evidence to the Committee, subject to examination by the other parties and/or the Committee.

2. The other parties will present all relevant evidence to the Committee, subject to examination by the Student and/or the Committee.

3. Other persons may be allowed to present evidence in the sole discretion of the Committee Chair.
4. The Committee will make a written finding within seven days of the hearing which will contain the decision of the Committee and findings of fact that support the decision. This written finding will be filed with the Dean of Students. The Dean of Students will serve a copy on all parties, the Executive Vice Presidents, and the President.

**APEALS**
Either party may appeal the decision, within seven days after the written decision of the Grievance Committee, to the President who will have the final authority over the matter.

**HEALTH, SAFETY AND SECURITY POLICIES AND PROCEDURES**
The policy of International College is to provide its students, faculty, staff, and guests, a secure, safe and healthy environment in order to enhance the delivery of educational services and otherwise comply with the letter and spirit of its Mission Statement.

**AIDS POLICY AND INFORMATION**
International College is committed to non-discrimination, fairness and concern for the health and well-being of all in our community. Educational programs are offered each year throughout the community and printed material on the AIDS and related information can be obtained in the Information Resource Center.

The AIDS hotlines for Southwest Florida are as follows:
- National HIV/AIDS/STD Hotline 1-800-342-AIDS
- State of Florida AIDS Hotline 1-800-352-2437 (1-800-FLA-AIDS)

**SMOKING POLICY**
The College discourages smoking as both a health risk and a fire hazard, and recognizes the health hazards to others of second-hand smoke. Smoking is not allowed in the college buildings. Smoking is only permitted outdoors in designated areas and students who smoke are expected to exercise good judgment and consideration for others.

**DRUG AND ALCOHOL POLICIES**
International College recognizes that adults will make their own decisions regarding their personal use of alcohol and other drugs. International College also recognizes that alcohol and other drug abuse by members of the academic community jeopardize the safety of the individual and is an impediment to the learning process. Therefore, International College is committed to having a campus that is free of the illegal or abusive use of drugs and alcohol. This policy is set forth to meet the College’s responsibilities as stated in the Drug-Free Schools and Communities Act Amendments of 1989, Public Law 101-226.

**College Policy and Federal/State Law Concerning Alcohol and Drugs**
Federal and State laws concerning alcohol and drugs are outlined in the *Substance Abuse Awareness Guide*, distributed through the Office of Student Development as part of the Orientation. The consumption or possession of alcoholic liquor, beer or wine is allowed by students 21 years old or older in designated areas on College property, or on host property, in accordance with the Social Policy. The consumption or possession of alcoholic liquor, beer or wine by students on International College property other than as provided above is prohibited.

**Health Risks and Legal Sanctions**
Health risks, legal sanctions for southwest Florida, and Federal Trafficking Penalties are detailed in the *Substance Abuse Awareness Guide*. 
Counseling and Treatment for Alcohol and Drug Abuse

The Substance Abuse Awareness Guide lists referral sources for the community, as well as national hotline numbers. The Director of Counseling is available for consultation and will aid students in other references. The College holds seminars throughout the academic year to increase awareness of the problems associated with substance abuse.

FIREARMS AND WEAPONS - POSSESSION AND USE POLICY

The possession of weapons by any student is not permitted on campus or during any event sponsored by the College, whether the person has a permit from an appropriate authority or not. Any person carrying a weapon on campus or at a College event will be deemed to have committed a serious breach of security. Breach of security is the engagement in conduct which is in violation of any of the policies set forth in the manuals of the institution.

Law enforcement officers who attend International College while on duty are required by law to be armed. They must have their weapons strapped on and buckled down, and they must have their identification badges visible. The law enforcement officers, whether in street clothes or in uniform, will adhere to this policy. Officers who are not on duty should not have their weapons in the classrooms.

With all consideration for student safety, the exception of the firearms and weapons policy for the on-duty law enforcement officers is considered appropriate by the institution.

FIRE DRILL OR FIRE ALARMS

In the event that a fire alarm does sound during any class period, the faculty member will immediately and calmly lead his or her students to the nearest exit from the building as depicted on the emergency plan posted throughout the building. When you hear the fire alarm:

* Quickly but calmly follow your instructor to the nearest exit.
* Use the stairs to evacuate.
* Close the doors as you exit to slow the spread of fire.

Setting a fire or attempting to do so, setting off a false alarm or discharging or misusing fire fighting or safety equipment endangers the safety of others and cannot be tolerated. The unauthorized use of fire fighting or safety equipment will result in severe disciplinary action. Behavior that results in an endangerment to the safety of others will result in swift and severe action.

THEFT and LIABILITY

The College is not responsible for the loss or theft of or damage to the personal property of students. If something is stolen at International College, please report this occurrence immediately to the campus director.

COMPUTER NETWORK POLICY

International College provides Network/Communications equipment to faculty, staff, students and alumni expressly for the purpose of conducting College business in support of the mission and goals of the College. This includes, but is not limited to, computers, network access, and telephones.

The International College Information Technology Network/Communications Policies constitutes the College-wide network policy intended to allow for the proper use of all International College Network/Communications resources, effective protection of individual users, equitable access, and proper management of those resources. This policy applies to both internal and external access to International College Network/Communications resources.

Access to Network/Communications resources owned or operated by International College imposes certain responsibilities and obligations and is granted subject to these College policies and local, state and federal laws.
. Appropriate use should always be legal, ethical, reflect academic honesty, reflect College standards and show restraint in the consumption of shared resources. It should demonstrate respect for intellectual property; ownership of data; system security mechanisms and individual rights to privacy and freedom from intimidation, harassment and unwarranted annoyance. Appropriate use of Network/Communications resources includes instruction, independent study; authorized research; independent research- communications; and official work of the offices, units, recognized student and campus organizations and agencies of the College.

Reasonable and judicious use should be made of all Network/Communications resources. Frivolous, unnecessarily large or lengthy transmissions should be avoided. Game playing, Interactive Relay Chatting, and Instant Messaging are prohibited on College access to the network. In addition, downloading of audio files (i.e. MP3=s), use of List Serves and Newsgroups that are not directly related to College business is prohibited. Personal use should be limited to what is necessary and reasonable and should not interfere with College operations.

Rules of conduct of the College related to any form of harassment apply to the use of Network/Communications resources. Abusive behaviors are not permitted. Abusive behaviors include the utilization of computers to harass others in some way; for instance, sending computer mail that is abusive, obscene, threatening or a nuisance. Obscene, vulgar, or derogatory output prominently displayed on a public workstation or printed and left out in public areas is prohibited. No member of International College (staff, faculty, student or guest) is permitted to use the College Network/Communications resources to view, save, print, send or any function involving lewd, pornographic, obscene or vulgar material of any kind. Complaints of behavior that appears to constitute misuse of computing facilities will result in an investigation by College officials, and appropriate action will be initiated.

These policies may be modified at any time by the College. Users should review College policies on a regular basis.

Comment:
Authorized Use: Authorized use of International College owned or operated Network/Communications resources refers to all use that is consistent with the education, research, and service mission of this College and consistent with these policies.

Authorized Users: Authorized users are (1) current faculty, staff and students of International College; (2) others whose access furthers the mission of the College and whose usage does not interfere with other users' access to resources. Note-it is expected that resources provided by International College will be used for College business but with the understanding that some personal use may take place if done so in a reasonable and judicious manner.

Because electronic information is volatile and easily reproduced, respect for the work and personal expression of others is especially critical in computer environments. Violations of authorial integrity, including plagiarism, invasion of privacy, unauthorized access, and trade secret and copyright violations, may be grounds for sanctions against members of the academic community.

Please refer to the International College Information Technology Network/Communications Policies for a complete description of all International College Network related policies (these policies are subject to review and revision).

International College Student Laptop Policy:
This policy is intended to protect IC from any access issues and to ensure that student laptop usage does not interfere with the mission of the IC network or the institution. Further, it ensures that students receive timely and adequate information in order to access the IC network using their own computer laptop. All policies listed apply both to the use of laptops on the college network on or off campus.
International College

1. International College is not responsible for student equipment or its damage when or if attached to any portion of the College backbone or network.
2. It is the responsibility of the IT department to provide the student with information about the type of compatible network card. No other assistance with student's personal equipment is permitted.
3. Laptop network cards must be configured for the College network by IT staff. An appointment must be made in advance with IT staff at a mutually acceptable time.
4. Although using their own equipment, students, while on campus, must adhere to other College policies and regulations regarding Internet usage such as the International College Internet Usage Policy.
5. Students should provide their own network cable.
6. Determination of what the student will have access to and where is determined by the Director of Information Technology.

Whether connecting to the network or for general use, student laptop usage may be confined to certain locations.

International College Computer Lab Policies:
1. Computers may be used on a first come, first serve basis.
2. One person per computer.
3. One hour Max when others are waiting.
4. Please work quietly.
5. Always sign into the Lab.
6. No eating or drinking in the lab.
7. Please clean up after yourself.
8. Children are not permitted in the lab.
9. Please do not down load anything from the Internet on to the Lab or Classroom Computers.
10. Do not load software of any kind on Lab or Classroom Computers. Please do not move any computer equipment for any reason.
11. Please do not add or delete any icons to the desktop.
12. All diskettes must be scanned prior to use.
13. Put cell phones on vibrate and leave the lab to talk.
14. Tutoring sessions are to be held in the Library Study Rooms, not in the Computer Lab.
15. When the Computer is full, current students take priority over Alumni.

International College Computer Classroom Policies:
1. Students are not to be in computer classrooms unattended.
2. Computer Classrooms are to be locked when not in use.
3. No food or drinks are allowed.
4. If you require service (non-emergency) on a computer, fill out a Service Request Form located on the bulletin board in the computer classroom, once completed, deliver the form to the Network room at your campus.
5. If you have a computer emergency in a computer classroom during an evening or weekend class, call the Computer Systems Network Manager for your campus via cell phone. If they cannot be reached, call the Director of IT via cell phone. If you have a computer emergency in a computer classroom during a day class, call the lab manager at your respective campus. If a lab manager cannot be reached call the Network administrator for that campus. In the unlikely event that both the lab manager and network administrator are unavailable, contact the Director of IT by cell phone. All IT staff contact information is available at the reception desks on both campuses or on the International College website.
6. While in the computer classroom, teachers should make the students aware that they should be using the technology in the classroom only as it directly relates to the material being discussed.
7. If paper or toner is needed in the computer classroom, fill out a Service Request Form located on the bulletin board in the computer classroom; once completed, deliver the form to the Network room at your campus.
INTERNATIONAL COLLEGE
A Florida Non-Profit, Tax Exempt Organization,
A Postsecondary Educational Institution

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INSTITUTIONAL STAFF

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Director of Financial Aid ...................................................................................................... Joseph Gilchrist
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Director of Student Records ................................................................................................ Carol Morrison
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Bursar ................................................................................................................................. Marta Marruz
Accounts Payable ................................................................................................................ Laverne Erhart
Corporate Admissions Coordinator ........................................................................................ Judy Farmer

GRADUATE ACADEMIC PROGRAM ADMINISTRATORS

Acting MBA\MPA Program Director ................................................................................ Frederick Nerone
MBA\MPA Program Administrator .......................................................................................... Susan Casey
Criminal Justice Program Director ......................................................................................... Joseph Kibitlewski
MCJ Program Administrator ................................................................................................. Wendy Gomez
Computer Information Technology Program Director .................................................... Michael Nelson
Environmental Management Program Director ................................................................ Kris Thoemke

GRADUATE PROGRAM COMMITTEE

Jeanette Brock  Frederick Nerone (Chair)
Donald Forrer  Susan Casey
James Hodge  Wendy Gomez
Carol Morrison  Joseph Kibitlewski
Lydia Porter  Michael Nelson
Dave Rice  Warren Rawles
**GRADUATE FACULTY**

Faculty members who serve the graduate student body are appointed by the President upon the recommendation of the Executive Vice President of Academic Affairs and the Graduate Program Committee. Faculty members must possess an earned doctorate in the field in which they are teaching or a related field. Selection to serve on the graduate faculty is based upon academic credentials, teaching experience, professional practitioner experience, and other scholarly achievements.

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## ACADEMIC CALENDAR

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<td>July 4</td>
<td>Independence Day Holiday</td>
</tr>
<tr>
<td>July 8</td>
<td>Miniterm Begins</td>
</tr>
<tr>
<td>August 27</td>
<td>Summer Term Ends</td>
</tr>
</tbody>
</table>

### FALL TERM 2002

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>September 9</td>
<td>Fall Term Begins</td>
</tr>
<tr>
<td>September 16</td>
<td>Last Day to Register</td>
</tr>
<tr>
<td>October 30</td>
<td>Miniterm Begins</td>
</tr>
<tr>
<td>November 28-29</td>
<td>Thanksgiving Holiday</td>
</tr>
<tr>
<td>December 21</td>
<td>Fall Term Ends</td>
</tr>
<tr>
<td>December 22-January 1</td>
<td>Christmas/New Year Holiday</td>
</tr>
</tbody>
</table>

### WINTER TERM 2003

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 2-15</td>
<td>Winter Break</td>
</tr>
<tr>
<td>January 16</td>
<td>Winter Terms Begins</td>
</tr>
<tr>
<td>January 20</td>
<td>Martin Luther King Holiday</td>
</tr>
<tr>
<td>January 23</td>
<td>Last Date to Register</td>
</tr>
<tr>
<td>March 10</td>
<td>Miniterm Begins</td>
</tr>
<tr>
<td>April 18-20</td>
<td>Easter Holiday</td>
</tr>
<tr>
<td>April 30</td>
<td>Winter Term Ends</td>
</tr>
</tbody>
</table>

### SUMMER TERM 2003

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>May 14</td>
<td>Summer Term Begins</td>
</tr>
<tr>
<td>May 21</td>
<td>Last Date to Register</td>
</tr>
<tr>
<td>May 26</td>
<td>Memorial Day Holiday</td>
</tr>
<tr>
<td>July 4</td>
<td>Independence Day Holiday</td>
</tr>
<tr>
<td>July 7</td>
<td>Miniterm Begins</td>
</tr>
<tr>
<td>August 26</td>
<td>Summer Term Ends</td>
</tr>
</tbody>
</table>

### FALL TERM 2003

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>September 10</td>
<td>Fall Term Begins</td>
</tr>
<tr>
<td>September 17</td>
<td>Last Date to Register</td>
</tr>
<tr>
<td>November 3</td>
<td>Miniterm Begins</td>
</tr>
<tr>
<td>November 27-2Thanksgiving Holiday</td>
<td>Fall Term Ends</td>
</tr>
<tr>
<td>December 23</td>
<td>Christmas/New Year Holiday</td>
</tr>
<tr>
<td>December 24-January 1</td>
<td>Christmas/New Year Holiday</td>
</tr>
</tbody>
</table>


Tuition and Fees Schedule

Tuition
Basic Tuition for all Credit Hour Courses ................................................................. $435.00 per credit hour

Other Fees and Charges:
Application Fee (Non-Refundable) ................................................................. $50.00
Computer Laboratory Fee ........................................................................ $50.00

Student Services Fees Payable Each Semester
Information Resource Center ................................................................. $75.00
Registration Fee ............................................................................... $25.00
Student Service Fee ............................................................................... $35.00
Technology Fee ........................................................................ $50.00
Graduation Fee ........................................................................ $150.00
Late Registration Fee ................................................................................ $25.00
Transcript Fee ................................................................................ $5.00

Withdrawal Fee: An administrative withdrawal fee of $100.00 will be charged a student withdrawing from the College as described under the published College refund policy.

Books and supplies are sold as needed and are available in the College bookstore or may be purchased from other booksellers. There is no requirement to purchase books and supplies in the College bookstore.